



Operating Budget Request – FY2027 Adopted January 21, 2026 Board of Trustees Montgomery College

JERMAINE F. WILLIAMS, PRESIDENT

MONTGOMERY COMMUNITY COLLEGE

FY 2027 OPERATING BUDGET

FOR THE FISCAL YEAR BEGINNING JULY 1, 2026
AND ENDING JUNE 30, 2027

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MONTGOMERY COLLEGE

Table of Contents

Section I – Staffing

| | |
|--|---|
| FY 2027 Staffing Summary..... | 1 |
| FY 2027 Summary of Positions..... | 2 |
| FY 2026-2024 Summary of Positions | 3 |
| FTE Students Per Full-Time Budgeted Position | 4 |

Section II – Total Operating Budget

| | |
|--|---|
| FY 2027 Total Operating Budget Summary..... | 5 |
| FY 2027 Summary of Operating Budget..... | 6 |
| Combined College Summary by Fund and Program | 7 |

Section III – Current Fund and Revenue

| | |
|---|----|
| FY 2027 Current Fund Summary..... | 8 |
| FY 2027 Current Fund Change..... | 9 |
| Sources of Funds and Expenditures | 10 |
| Expenditures by Program..... | 12 |
| Summary of Benefits..... | 13 |

Section IV – Other Funds

| | |
|--|----|
| FY 2027 Other Funds Summary..... | 14 |
| Sources of Funds and Expenditures – WDCE | 15 |
| Sources of Funds and Expenditures – EPMRF..... | 16 |
| Sources of Funds and Expenditures – Cable Television..... | 17 |
| Sources of Funds and Expenditures – Auxiliary Enterprises..... | 18 |
| Sources of Funds and Expenditures – Transportation Fund..... | 19 |
| Sources of Funds and Expenditures – Major Facilities Reserve Fund..... | 20 |
| FY 2027 Federal, State, and Private Grants and Contracts..... | 21 |

Section V – Enrollment Projections

| | |
|--|----|
| Enrollment Projections Highlights..... | 25 |
| Enrollment Projections..... | 26 |

Section VI – Supplemental Information

| | |
|--|----|
| Cost Per Student | 33 |
| Schedule of Tuition Rates and Fees..... | 34 |
| Support, Associate and Administrative Staff Salary Schedule..... | 35 |
| Faculty Salary Information..... | 36 |

FY 2027 STAFFING SUMMARY

- There are 2 new positions requested in the Current Fund for the Collective Impact Institute. The College received funding for the Institute from the County Council in May of 2025.
- The Current fund complement reflects 6 previously frozen faculty positions converted to staff positions to meet programing and specialized accreditation needs within health sciences.
- The Cable TV fund complement reflects a reduction of 1 staff position.
- All other funds remain unchanged.

MONTGOMERY COLLEGE

SUMMARY OF POSITIONS

FY 2027

| | Instructional Faculty | Counselors | Subtotal Faculty | Administrators | Staff | Total |
|---------------------------------|--------------------------|--------------|---------------------|----------------|-----------------|-----------------|
| OPERATING BUDGET | 538.00 | 61.00 | 599.00 | 88.00 | 1,128.85 | 1,815.85 |
| WORKFORCE DEV. & CONTINUING ED. | | | - | 2.00 | 95.50 | 97.50 |
| AUXILIARY ENTERPRISES | | | | 1.00 | 2.00 | 3.00 |
| TRANSPORTATION | | | | | 1.00 | 1.00 |
| CABLE TV | | | | | 10.00 | 10.00 |
| CAPITAL BUDGET | | | | | 32.00 | 32.00 |
| GRAND TOTAL | 538.00 | 61.00 | 599.00 | 91.00 | 1,269.35 | 1,959.35 |

MONTGOMERY COLLEGE

SUMMARY OF POSITIONS

FY 2026 - 2024

| | Instructional Faculty | Counselors | Subtotal Faculty | Administrators | Staff | Total |
|---------------------------------|--------------------------|------------|---------------------|----------------|----------|----------|
| FY 2026 | | | | | | |
| OPERATING BUDGET | 544.00 | 61.00 | 605.00 | 87.00 | 1,121.85 | 1,813.85 |
| WORKFORCE DEV. & CONTINUING ED. | | | | 2.00 | 95.50 | 97.50 |
| AUXILIARY ENTERPRISES | | | | 1.00 | 2.00 | 3.00 |
| TRANSPORTATION | | | | | 1.00 | 1.00 |
| CABLE TV | | | | | 11.00 | 11.00 |
| CAPITAL BUDGET | | | | | 32.00 | 32.00 |
| TOTAL | 544.00 | 61.00 | 605.00 | 90.00 | 1,263.35 | 1,958.35 |
| FY 2025 | | | | | | |
| OPERATING BUDGET | 545.00 | 61.00 | 606.00 | 86.00 | 1,121.85 | 1,813.85 |
| WORKFORCE DEV. & CONTINUING ED. | | | | 2.00 | 95.50 | 97.50 |
| AUXILIARY ENTERPRISES | | | | 1.00 | 2.00 | 3.00 |
| TRANSPORTATION | | | | | 1.00 | 1.00 |
| CABLE TV | | | | | 11.00 | 11.00 |
| CAPITAL BUDGET | | | | | 32.00 | 32.00 |
| TOTAL | 545.00 | 61.00 | 606.00 | 89.00 | 1,263.35 | 1,958.35 |
| FY 2024 | | | | | | |
| OPERATING BUDGET | 548.00 | 62.00 | 610.00 | 85.00 | 1,118.85 | 1,813.85 |
| WORKFORCE DEV. & CONTINUING ED. | 2.00 | | 2.00 | 3.00 | 88.50 | 93.50 |
| AUXILIARY ENTERPRISES | | | | | 2.00 | 2.00 |
| TRANSPORTATION | | | | | 1.00 | 1.00 |
| CABLE TV | | | | | 11.00 | 11.00 |
| CAPITAL BUDGET | | | | | 32.00 | 32.00 |
| TOTAL | 550.00 | 62.00 | 612.00 | 88.00 | 1,253.35 | 1,953.35 |

MONTGOMERY COLLEGE

FTE STUDENTS PER FULL-TIME BUDGETED POSITION

Current Fund

| | Fall | | | | | | | | | | | | |
|----------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------------|
| | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 |
| | | | | * | | | | | | | | | (FY27 Budget) |
| Administrators | 185.96 | 173.51 | 170.52 | 167.24 | 159.59 | 150.80 | 150.06 | 131.51 | 115.70 | 121.05 | 125.12 | 134.19 | 139.91 |
| Faculty | 25.70 | 24.30 | 24.48 | 23.19 | 22.13 | 20.77 | 21.04 | 19.32 | 16.12 | 16.95 | 17.76 | 19.30 | 20.55 |
| Staff | 14.57 | 13.65 | 13.59 | 12.88 | 12.20 | 11.42 | 11.36 | 10.25 | 8.79 | 9.17 | 9.59 | 10.41 | 10.91 |

* Adjusted for change to enrollment

FY 2027 TOTAL OPERATING BUDGET SUMMARY

Operating Fund:

- Tax-supported funds (Spending Affordability funds includes the Current Fund, tax-supported grants and the Emergency Plant Maintenance and Repair Fund) budget is \$308,063,096 which is a 4.2 percent increase from the FY26 budget.
- Enterprise Funds (Workforce Development and Continuing Education and Auxiliary Enterprises) budget is \$24,175,181, which is a 4.1 percent decrease from the FY26 budget. These funds do not require a County contribution.
- The Cable TV budget is \$1,258,000 a 19.8 percent decrease from the FY26 budget.
- The nontax-supported Grants budget is \$12,745,900 a 30.0 percent decrease from the FY26 budget.
- The tax-supported grant of \$400,000 is for the Adult Education and Literacy program.

Other Funds:

The revenue sources are from fund balances or user fees:

- The 50th Anniversary Endowment Fund budget is \$0.
- The Transportation Fund budget is \$3,150,000.
- The Major Facilities Reserve Fund is \$2,000,000.

The College's total FY 2027 Operating budget is \$351,392,177 which is a 1.3 percent increase from the FY26 budget.

MONTGOMERY COLLEGE

FY 2027 SUMMARY OF OPERATING BUDGET

| | Spending Affordability | | | | Enterprise Funds* | | | Cable TV | Fed/State/ Priv. Grts. & Cont.* | MC 50th Endowment | Transportation Fund | Major Facilities Reserve Fund | Total |
|-----------------------------------|------------------------|------------------|------------------|----------------------|---------------------|--------------------------|---------------------|--------------------|---------------------------------------|----------------------|------------------------|-------------------------------------|----------------------|
| | Current Fund | Grants | EPM&R Fund | Subtotal | Wkfc Devl. & CE | Auxiliary Enterprises | Subtotal | | | | | | |
| Revenues | | | | | | | | | | | | | |
| County Contribution | \$155,059,696 | \$400,000 | \$250,000 | \$155,709,696 | | | - | | | | | | \$155,709,696 |
| County Special Fund Contribution | | | | | | | | \$1,258,000 | | | | | 1,258,000 |
| Tuition & Tuition-Related* | 73,027,606 | | | 73,027,606 | \$7,026,293 | | \$7,026,293 | | | | \$4,004,908 | \$3,767,428 | 87,826,235 |
| Other Student Fees | 4,847,461 | | | 4,847,461 | | | - | | | | | | 4,847,461 |
| State Aid | 61,434,607 | | | 61,434,607 | 13,206,248 | | 13,206,248 | | | | | | 74,640,855 |
| Federal Grants (SFA Allow) | 200,000 | | | 200,000 | | | - | | \$3,619,500 | | | | 3,819,500 |
| State Contracts/Grants | | | | - | | | - | | 5,201,400 | | | | 5,201,400 |
| Contracts for Services | | | | - | | \$960,000 | 960,000 | | | | | | 960,000 |
| Interest | 2,300,000 | | 22,500 | 2,322,500 | 518,450 | 60,000 | 578,450 | | | \$20,000 | 415,000 | 380,000 | 3,715,950 |
| Other Revenues | 1,910,000 | | | 1,910,000 | | 571,000 | 571,000 | | 3,925,000 | | 10,000 | | 6,416,000 |
| Total Revenues | 298,779,370 | 400,000 | 272,500 | 299,451,870 | 20,750,991 | 1,591,000 | 22,341,991 | 1,258,000 | 12,745,900 | 20,000 | 4,429,908 | 4,147,428 | 344,395,097 |
| Transfers Among Funds | | | | | | | | | | | | | |
| Mandatory transfers (expenses): | | | | | | | | | | | | | |
| FWS - Financial Aid | | | | | | | | | | | | | |
| SEOG - Financial Aid | | | | | | | | | | | | | |
| Nonmandatory transfers (revenue): | | | | | | | | | | | | | |
| Support of Capital Fund | | | | - | | | - | | | | (2,000,000) | | (2,000,000) |
| Support of Wkfc Devl. & CE | (760,000) | | | (760,000) | 760,000 | | 760,000 | | | | | | - |
| Total Transfers | (760,000) | - | - | (760,000) | 760,000 | - | 760,000 | - | - | - | (2,000,000) | - | (2,000,000) |
| Fund Balance 6/30/26 | 17,542,955 | | 581,056 | 18,124,011 | 20,281,829 | 1,434,081 | 21,715,910 | 55,216 | | 679,173 | 14,884,004 | 14,876,790 | 70,335,104 |
| TOTAL RESOURCES | 315,562,325 | 400,000 | 853,556 | 316,815,881 | 41,792,820 | 3,025,081 | 44,817,901 | 1,313,216 | 12,745,900 | 699,173 | 17,313,912 | 19,024,218 | 412,730,201 |
| Expenditures | | | | | | | | | | | | | |
| Instruction (10) | (102,360,243) | | | (102,360,243) | (7,967,928) | | (7,967,928) | | | | | | (110,328,171) |
| Academic Support (40) | (50,198,694) | | | (50,198,694) | (6,464,730) | | (6,464,730) | (1,258,000) | | | | | (57,921,424) |
| Student Services (50) | (38,483,791) | | | (38,483,791) | (3,072,515) | | (3,072,515) | | | | | | (41,556,306) |
| Op. & Maint. of Plant (60) | (53,069,205) | | (350,000) | (53,419,205) | (1,968,382) | | (1,968,382) | | | | | (2,000,000) | (57,387,587) |
| Institutional Support (70) | (56,533,017) | | | (56,533,017) | (2,219,132) | | (2,219,132) | | | | | | (58,752,149) |
| Scholarship & Fellowships | (6,668,146) | | | (6,668,146) | (100,000) | | (100,000) | | | | | | (6,768,146) |
| Auxiliary Expenditures | | | | - | | (2,382,494) | (2,382,494) | | | | (3,150,000) | | (5,532,494) |
| Grant & Endowmt Expenditures | | (400,000) | | (400,000) | | | - | | (12,745,900) | - | | | (13,145,900) |
| Total Expenditures | (307,313,096) | (400,000) | (350,000) | (308,063,096) | (21,792,687) | (2,382,494) | (24,175,181) | (1,258,000) | (12,745,900) | - | (3,150,000) | (2,000,000) | (351,392,177) |
| Use of Fund Balance | 9,293,726 | | 77,500 | 9,371,226 | 281,696 | 791,494 | 1,073,190 | | | (20,000) | 720,092 | (2,147,428) | 8,997,080 |
| Projected FB 6/30/27 | 224,098 | | 503,556 | 727,654 | 20,000,133 | 642,587 | 20,642,720 | 55,216 | | 699,173 | 14,163,912 | 17,024,218 | 53,312,893 |
| Projected Reserve 6/30/26 | \$8,025,131 | | | \$8,025,131 | | | | | | | | | \$8,025,131 |

MONTGOMERY COLLEGE

COMBINED COLLEGE SUMMARY BY FUND AND PROGRAM

| Current Fund | <u>FY2027 Budget</u> | <u>FY 2026 Budget</u> | <u>FY 2025 Actual</u> |
|---|-----------------------------|------------------------------|------------------------------|
| Instruction | \$102,360,243 | \$97,743,527 | \$94,902,699 |
| Academic Support | 50,198,694 | 48,911,354 | 45,402,570 |
| Student Services | 38,483,791 | 37,328,830 | 36,819,107 |
| Operation and Maintenance of Plant | 53,069,205 | 49,844,175 | 47,193,422 |
| Institutional Support | 56,533,017 | 54,629,212 | 52,186,612 |
| Scholarships/Fellowships | 6,668,146 | 6,479,146 | 6,328,884 |
| | <u>307,313,096</u> | <u>294,936,244</u> | <u>282,833,294</u> |
| Workforce Development and Continuing Education | | | |
| Instruction | 7,967,928 | 13,718,753 | 10,437,850 |
| Academic Support | 6,464,730 | 4,360,426 | 3,970,189 |
| Student Services | 3,072,515 | 3,309,037 | 2,258,022 |
| Operation and Maintenance of Plant | 1,968,382 | 1,310,382 | 1,618,102 |
| Institutional Support | 2,219,132 | | 632,246 |
| Scholarships/Fellowships | 100,000 | 50,000 | 50,000 |
| | <u>21,792,687</u> | <u>22,748,598</u> | <u>18,966,409</u> |
| Auxiliary Services - Auxiliary Expenditures | 2,382,494 | 2,459,598 | 1,761,165 |
| Cable Television Academic Support | 1,258,000 | 1,567,800 | 1,686,255 |
| Emergency, Plant, Maintenance and Repair Fund | | | |
| Operation and Maintenance of Plant | 350,000 | 350,000 | 345,567 |
| Tranportation Fund - Auxiliary Expenditures | 3,150,000 | 4,200,000 | 2,616,045 |
| 50th Anniversary Endowment Fund | | | |
| Grants and Endowment Expenditures | - | - | - |
| Major Facilities Reserve Fund | | | |
| Operation and Maintenance of Plant | 2,000,000 | 2,000,000 | 1,948,042 |
| Grants and Contracts* | <u>13,145,900</u> | <u>18,606,500</u> | <u>12,628,012</u> |
| | <u>\$351,392,177</u> | <u>\$346,868,740</u> | <u>\$322,784,789</u> |

* Includes Spending Affordability Tax-supported grants.

FY 2027 CURRENT FUND SUMMARY

REVENUE

- Tuition and fee revenue is \$77,875,067 which is a 7.3% increase from the prior year and assumes a \$4/\$8/\$12 in-county, in-state, out-of-state tuition increase.
- State funding is \$61,434,607 which is a 5.9% increase from the prior year funding. State funding was capped by the governor's budget at 3.0%. The College allocates state aid funding between the current and WDCE fund based on earned state eligible enrollment.

| | FY26 State Aid | FY27 Allocation | 3% Governor Incr | FY27 State Aid |
|--------------|----------------|-----------------|------------------|----------------|
| Current Fund | 58,022,994 | 59,645,249 | 1,789,358 | 61,434,607 |
| WDCE Fund | 14,443,855 | 12,821,600 | 384,648 | 13,206,248 |
| | 72,466,849 | 72,466,849 | 2,174,006 | 74,640,855 |

- The County funding is \$155,059,696 which is a 4.2 %increase from the prior year funding.
- The projected use of fund balance is \$9,293,726.

MONTGOMERY COLLEGE

FY 2027 CURRENT FUND

| | |
|---|------------|
| | (000s) |
| FY 2026 Final Budget | \$294,936 |
| Compensation and Benefit Changes - net | 13,131 |
| State Retirement Shift | (1,004) |
| Contractual and Operation Changes - net | 61 |
| Scholarships | <u>189</u> |
| Total | 12,377 |
| FY 2027 Budget Request | \$307,313 |

MONTGOMERY COLLEGE

SOURCES OF FUNDS AND EXPENDITURES (NATURAL CLASSIFICATION)

Current Fund

| | FY 2027 Budget | FY 2026 Budget | FY 2025 Actual |
|---------------------------------------|-----------------------|-----------------------|-----------------------|
| SOURCES OF FUNDS | | | |
| County Contribution | \$ 155,059,696 | \$ 148,759,696 | \$ 148,409,696 |
| Tuition and Related Charges | 73,027,606 | 68,592,727 | 65,561,304 |
| Other Student Fees | 4,847,461 | 4,007,640 | 4,352,846 |
| State Aid | 61,434,607 | 58,022,994 | 56,114,579 |
| Fed. State & Priv. Gifts & Grants | 200,000 | 300,000 | 393,846 |
| Other Revenues | 4,210,000 | 4,235,000 | 5,362,539 |
| Revenue Transfers | (760,000) | (760,000) | (554,995) |
| Use of Fund Balance | 9,293,726 | 11,778,187 | 3,193,480 |
| TOTAL SOURCES OF FUNDS | 307,313,096 | 294,936,244 | 282,833,295 |
| EXPENDITURES | | | |
| SALARIES AND BENEFITS | 248,208,754 | 236,082,201 | 231,836,724 |
| OTHER OPERATING EXPENSES | | | |
| Contracted Services | 26,317,544 | 27,906,629 | 22,829,161 |
| Supplies | 7,456,008 | 6,931,865 | 5,659,270 |
| Communications | 858,638 | 797,828 | 842,834 |
| Conferences and Meetings | 3,444,404 | 2,950,097 | 2,894,107 |
| BOT Grants | 6,668,146 | 6,479,146 | 6,328,884 |
| Utilities | 10,612,387 | 9,962,387 | 8,753,553 |
| Fixed Charges | 3,382,215 | 3,411,091 | 3,278,928 |
| TOTAL OTHER OPERATING EXPENSES | 58,739,342 | 58,439,043 | 50,586,737 |
| FURNITURE AND EQUIPMENT | 365,000 | 415,000 | 409,833 |
| TOTAL EXPENDITURES | \$ 307,313,096 | \$ 294,936,244 | \$ 282,833,294 |

MONTGOMERY COLLEGE

SOURCES OF FUNDS AND EXPENDITURES (NATURAL CLASSIFICATION)

(000s)

Current Fund

| SOURCES OF FUNDS | FY 2027 Budget | FY 2027 % of Total | FY 2026 Budget | Increase (Decrease) | |
|--|-------------------|-----------------------|-------------------|---------------------|---------------|
| | | | | Amount | % |
| County Contribution | \$155,060 | 50.5 | \$148,760 | 6,300 | 4.2 |
| Tuition and Related Charges | 73,028 | 23.8 | 68,592 | 4,436 | 6.5 |
| Other Student Fees | 4,847 | 1.6 | 4,008 | 839 | 20.9 |
| State Aid | 61,435 | 20.0 | 58,023 | 3,412 | 5.9 |
| Fed'l., State & Private Gifts & Grants | 200 | 0.1 | 300 | (100) | (33.3) |
| Other Revenues | 4,210 | 1.4 | 4,235 | (25) | (0.6) |
| Subtotal | 298,780 | 97.2 | 283,918 | 14,862 | 5.2 |
| Nonmandatory Transfers | (760) | (0.2) | (760) | 0 | 0.0 |
| Use of Fund Balance | 9,293 | 3.0 | 11,778 | (2,485) | (21.1) |
| TOTAL SOURCE OF FUNDS | 307,313 | 100.0 | 294,936 | 12,377 | 4.2 |
| EXPENDITURES | | | | | |
| SALARIES & BENEFITS | 248,209 | 80.8 | 236,082 | 12,127 | 5.1 |
| OTHER OPERATING EXPENSES | | | | | |
| Contracted Services | 26,318 | 8.6 | 27,907 | (1,589) | (5.7) |
| Supplies and Materials | 7,456 | 2.4 | 6,932 | 524 | 7.6 |
| Communications | 859 | 0.3 | 798 | 61 | 7.6 |
| Conferences and Meetings | 3,444 | 1.1 | 2,950 | 494 | 16.7 |
| Scholarships | 6,668 | 2.2 | 6,479 | 189 | 2.9 |
| Utilities | 10,612 | 3.5 | 9,962 | 650 | 6.5 |
| Fixed Charges | 3,382 | 1.1 | 3,411 | (29) | (0.9) |
| TOTAL OTHER OPERATING EXPENSES | 58,739 | 19.1 | 58,439 | 300 | 0.5 |
| FURNITURE AND EQUIPMENT | 365 | 0.1 | 415 | (50) | (12.0) |
| TOTAL EXPENDITURES | 307,313 | 100.0 | 294,936 | 12,377 | 4.2 |

MONTGOMERY COLLEGE

EXPENDITURES BY PROGRAM (FUNCTIONAL CLASSIFICATION)

Current Fund

| | FY 2027 Budget | | FY 2026 Budget | | FY 2025 Actual | |
|-----------------------------------|-----------------------|-------------------|-----------------------|-------------------|-----------------------|-------------------|
| | \$ | % of Total | \$ | % of Total | \$ | % of Total |
| Instruction | \$102,360,243 | 33.3 | \$97,743,527 | 33.1 | \$94,902,699 | 33.6 |
| Academic Support | 50,198,694 | 16.3 | 48,911,354 | 16.6 | 45,402,570 | 16.1 |
| Student Services | 38,483,791 | 12.5 | 37,328,830 | 12.7 | 36,819,107 | 13.0 |
| Operation and Mtc of Plant | 53,069,205 | 17.3 | 49,844,175 | 16.9 | 47,193,422 | 16.7 |
| Institutional Support | 56,533,017 | 18.4 | 54,629,212 | 18.5 | 52,186,612 | 18.5 |
| Scholarships/Fellowships | 6,668,146 | 2.2 | 6,479,146 | 2.2 | 6,328,884 | 2.2 |
| TOTAL | \$307,313,096 | 100.0 | \$294,936,244 | 100.0 | \$282,833,294 | 100.0 |

MONTGOMERY COLLEGE

SUMMARY OF BENEFITS

| | FY 2027 Budget | | FY 2026 Budget | | FY 2025 | FY 2024 |
|-------------------------------------|-------------------|------------|-------------------|------------|---------------|---------------|
| | \$ | % of Total | \$ | % of Total | Actual | Actual |
| Current Fund | | | | | | |
| 5501 FICA | 14,406,226 | 30.2 | 14,024,226 | 32.3 | \$ 13,819,838 | \$ 13,058,041 |
| 5502 Retirement - Employee System | 2,500,000 | 5.2 | 2,928,851 | 6.7 | 2,192,195 | 2,012,656 |
| 5503 Group Insurance Retirees | 4,600,000 | 9.6 | 4,600,000 | 10.6 | 4,178,247 | 4,094,239 |
| 5504 Insurance - Active | 22,839,683 | 47.9 | 18,539,683 | 42.7 | 19,004,397 | 15,718,262 |
| 5505 Recognition Awards | 200,000 | 0.4 | 200,000 | 0.5 | 150,645 | 142,159 |
| 5506 Educational Assistance Benefit | 1,657,320 | 3.5 | 1,657,320 | 3.8 | 1,168,030 | 1,222,767 |
| 5507 Compensated Absences | 682,500 | 1.4 | 682,500 | 1.6 | 577,266 | 684,907 |
| 5510 Unemployment Compensation | 120,000 | 0.3 | 120,000 | 0.3 | 72,208 | 89,987 |
| 5511 Service Charge Reimbursement | 25,000 | 0.1 | 25,000 | 0.1 | | |
| 5512 Disability Related Services | 100,000 | 0.2 | 100,000 | 0.2 | 189,880 | 67,598 |
| 5540 Part Time Faculty Prof Dev | 54,000 | 0.1 | 54,000 | 0.1 | 28,794 | 28,156 |
| 5541 Employee Wellness | 54,000 | 0.1 | 54,000 | 0.1 | - | - |
| 5545 Educ Assist Benefit Travel | 413,500 | 0.9 | 413,500 | 1.0 | 256,288 | 247,393 |
| 5549 Other Benefits | 40,000 | 0.1 | 40,000 | 0.1 | 12,267 | 28,916 |
| TOTAL Employee Benefits | \$47,692,229 | 100.0 | \$43,439,080 | 100.0 | \$41,650,055 | \$37,395,081 |

FY 2027 OTHER FUNDS SUMMARY

Workforce Development and Continuing Education

- The FY 2027 budget is \$21,792,687 a 4.2% decrease over prior year. State aid is \$13,206,248 a 8.6% decrease from the prior year funding.

Emergency Plant Maintenance and Repair Fund

- The FY 2027 budget is \$350,000. County funding is \$250,000, the same amount as the prior year.

Cable Television

- The FY 2027 budget is \$1,258,000 funded from the County Cable Plan. This expenditure is a 19.8 % decrease over prior year.

Auxiliary Enterprises

- The FY 2027 budget is \$2,382,494, a 3.1% decrease over prior year. Auxiliary Enterprises will cover the Robert E. Parilla Performing and the Takoma Park/Silver Spring Cultural Arts Center, the student operated MBI café and mobile EduKitchen, Summer Dinner Theater, sports camps, and facilities rentals.

Transportation Fund

- The FY 2027 budget is \$3,150,000 from user fees, other revenue and interest This expenditure is a 25.0 % decrease over prior year.

Major Facilities Reserve Fund

- The FY 2027 budget is \$2,000,000 from user fees, use of fund balance, other revenue and interest. Of this amount \$2.0 million will support the finance cost of The Morris and Gwendolyn Cafritz Foundation Arts Center.

MONTGOMERY COLLEGE

SOURCES OF FUNDS AND EXPENDITURES (NATURAL CLASSIFICATION)

Workforce Development and Continuing Education

| SOURCES OF FUNDS | FY 2027 Budget | FY 2026 Budget | FY 2025 Actual |
|--|----------------------|----------------------|----------------------|
| Tuition and Fees | \$ 7,026,293 | \$ 7,714,038 | \$ 7,772,321 |
| State Aid | 13,206,248 | 14,443,855 | 13,774,560 |
| Federal State & Private Gifts & Grants | - | - | - |
| Interest Income | 518,450 | 500,000 | 413,504 |
| Revenue Transfers | 760,000 | 760,000 | 554,995 |
| Use of Fund Balance | 281,696 | (669,295) | (3,548,971) |
| TOTAL SOURCES OF FUNDS | 21,792,687 | 22,748,598 | 18,966,409 |
| EXPENDITURES | | | |
| SALARIES AND BENEFITS | 15,892,057 | 16,747,423 | 14,268,386 |
| OTHER OPERATING EXPENSES | | | |
| Contracted Services | 4,802,550 | 4,783,700 | 3,827,119 |
| Supplies | 601,230 | 806,950 | 468,716 |
| Communications | 47,150 | 129,025 | 29,117 |
| Conferences and Meetings | 120,100 | 231,500 | 79,574 |
| Scholarships | 100,000 | 50,000 | 50,000 |
| Utilities | 125,000 | - | 94,312 |
| Fixed Charges | 4,600 | - | 1,665 |
| TOTAL OTHER OPERATING EXPENSES | 5,800,630 | 6,001,175 | 4,550,503 |
| FURNITURE AND EQUIPMENT | 100,000 | | 147,520 |
| TOTAL EXPENDITURES | \$ 21,792,687 | \$ 22,748,598 | \$ 18,966,409 |

MONTGOMERY COLLEGE

SOURCES OF FUNDS AND EXPENDITURES (NATURAL CLASSIFICATION)

Emergency Plant Maintenance and Repair Fund

| SOURCES OF FUNDS | <u>FY2027 Budget</u> | <u>FY2026 Budget</u> | <u>FY2025 Actual</u> |
|---------------------------------------|-----------------------------|-----------------------------|-----------------------------|
| County Contribution | \$ 250,000 | \$ 250,000 | \$ 250,000 |
| Interest Income | 22,500 | 21,500 | 24,384 |
| Other | | | |
| Use of Fund Balance | <u>77,500</u> | <u>78,500</u> | <u>71,183</u> |
| TOTAL SOURCES OF FUNDS | 350,000 | 350,000 | 345,567 |
| EXPENDITURES | | | |
| SALARIES AND BENEFITS | - | - | - |
| OTHER OPERATING EXPENSES | | | |
| Contracted Services | <u>350,000</u> | <u>350,000</u> | <u>345,567</u> |
| TOTAL OTHER OPERATING EXPENSES | 350,000 | 350,000 | 345,567 |
| FURNITURE AND EQUIPMENT | - | - | |
| TOTAL EXPENDITURES | <u>\$ 350,000</u> | <u>\$ 350,000</u> | <u>\$ 345,567</u> |

MONTGOMERY COLLEGE

SOURCES OF FUNDS AND EXPENDITURES (NATURAL CLASSIFICATION)

Cable Television

| SOURCES OF FUNDS | <u>FY 2027 Budget</u> | <u>FY 2026 Budget</u> | <u>FY 2025 Actual</u> |
|---------------------------------------|------------------------------|------------------------------|------------------------------|
| County Cable Plan | \$ 1,258,000 | \$ 1,378,278 | \$ 1,604,850 |
| Interest Income | | 12,000 | 9,694 |
| Use of Fund Balance | | 177,522 | 71,711 |
| TOTAL SOURCES OF FUNDS | <u>1,258,000</u> | <u>1,567,800</u> | <u>1,686,255</u> |
| EXPENDITURES | | | |
| SALARIES AND BENEFITS | 1,258,000 | 1,371,500 | 1,453,348 |
| OTHER OPERATING EXPENSES | | | |
| Contracted Services | | 150,000 | 82,838 |
| Supplies | | 40,000 | 111,006 |
| Communications | | | 964 |
| Conferences and Meetings | | 6,300 | 37,673 |
| Fixed Charges | - | - | 426 |
| TOTAL OTHER OPERATING EXPENSES | <u>-</u> | <u>196,300</u> | <u>232,907</u> |
| FURNITURE AND EQUIPMENT | | | |
| TOTAL EXPENDITURES | <u>\$ 1,258,000</u> | <u>\$ 1,567,800</u> | <u>\$ 1,686,255</u> |

MONTGOMERY COLLEGE

SOURCES OF FUNDS AND EXPENDITURES (NATURAL CLASSIFICATION)

Auxiliary Enterprises

| SOURCES OF FUNDS | <u>FY 2027 Budget</u> | <u>FY 2026 Budget</u> | <u>FY 2025 Actual</u> |
|---------------------------------------|------------------------------|------------------------------|------------------------------|
| Other Revenues | \$ 1,531,000 | \$ 1,347,050 | 1,040,373 |
| Interest Income | 60,000 | 64,000 | 129,718 |
| Revenue Transfers | | | - |
| Use of Fund Balance, net | 791,494 | 1,048,548 | 591,074 |
| TOTAL SOURCES OF FUNDS | 2,382,494 | 2,459,598 | 1,761,165 |
| EXPENDITURES | | | |
| SALARIES AND BENEFITS | 909,891 | 919,930 | 728,011 |
| OTHER OPERATING EXPENSES | | | |
| Contracted Services | 1,140,240 | 1,146,628 | 690,286 |
| Supplies | 131,963 | 230,840 | 154,385 |
| Communications | | | 9 |
| Conferences and Meetings | 115,200 | 92,000 | 113,257 |
| Scholarships | 35,000 | 50,000 | 20,456 |
| Fixed Charges | 200 | 200 | 1,143 |
| TOTAL OTHER OPERATING EXPENSES | 1,422,603 | 1,519,668 | 979,536 |
| FURNITURE AND EQUIPMENT | 50,000 | 20,000 | 53,618 |
| TOTAL EXPENDITURES | \$ 2,382,494 | \$ 2,459,598 | \$ 1,761,165 |

MONTGOMERY COLLEGE

SOURCES OF FUNDS AND EXPENDITURES (NATURAL CLASSIFICATION)

Transportation Fund

| SOURCES OF FUNDS | <u>FY 2027 Budget</u> | <u>FY 2026 Budget</u> | <u>FY 2025 Actual</u> |
|---------------------------------------|------------------------------|------------------------------|------------------------------|
| Student and Parking Fees | \$ 4,004,908 | \$ 3,876,362 | \$ 3,674,625 |
| Interest Income | 415,000 | 400,000 | 445,002 |
| Other Revenue | 10,000 | 10,000 | 5,190 |
| Revenue Transfers | (2,000,000) | - | - |
| Fund Balance Use (Source) | 720,092 | (86,362) | (1,508,772) |
| TOTAL SOURCES OF FUNDS | 3,150,000 | 4,200,000 | 2,616,045 |
| EXPENDITURES | | | |
| SALARIES AND BENEFITS | 25,000 | 56,000 | 28,816 |
| OTHER OPERATING EXPENSES | | | |
| Contracted Services | 2,443,600 | 3,362,875 | 1,790,789 |
| Other Expenditures | 681,400 | 781,125 | 796,440 |
| TOTAL OTHER OPERATING EXPENSES | 3,125,000 | 4,144,000 | 2,587,229 |
| FURNITURE AND EQUIPMENT | - | - | - |
| TOTAL EXPENDITURES | \$ 3,150,000 | \$ 4,200,000 | \$ 2,616,045 |

MONTGOMERY COLLEGE

SOURCES OF FUNDS AND EXPENDITURES (NATURAL CLASSIFICATION)

Major Facilities Reserve Fund

| SOURCES OF FUNDS | <u>FY 2027 Budget</u> | <u>FY 2026 Budget</u> | <u>FY 2025 Actual</u> |
|---------------------------------------|-----------------------|-----------------------|-----------------------|
| Student Fees | 3,767,428 | 3,676,362 | 3,433,830 |
| Interest Income | 380,000 | 364,000 | 374,734 |
| Non-Mandatory Transfer | | | -2375 |
| Fund Balance Use (Source) | <u>(2,147,428)</u> | <u>(2,040,362)</u> | <u>(1,858,147)</u> |
| TOTAL SOURCES OF FUNDS | 2,000,000 | 2,000,000 | 1,948,042 |
| EXPENDITURES | | | |
| SALARIES AND BENEFITS | | | |
| OTHER OPERATING EXPENSES | | | |
| Contracted Services | 1,695,000 | 1,615,000 | 1,535,000 |
| Other Expenditures | <u>305,000</u> | <u>385,000</u> | <u>413,042</u> |
| TOTAL OTHER OPERATING EXPENSES | 2,000,000 | 2,000,000 | 1,948,042 |
| FURNITURE AND EQUIPMENT | - | - | - |
| TOTAL EXPENDITURES | \$ 2,000,000 | \$ 2,000,000 | \$ 1,948,042 |

MONTGOMERY COLLEGE

FY 2027 FEDERAL, STATE AND PRIVATE GRANTS & CONTRACTS

| Grant | (status) | State | Federal | Other | Matching Requirements | Project |
|---|-----------|---------|-----------|-----------|-----------------------|-----------|
| City of Rockville | | | | | | |
| City of Rockville Scholarships | Pending | | | 20,000 | | 20,000 |
| City of Takoma Park | | | | | | |
| City of Takoma Park Scholarships | TBS | | | 5,000 | | 5,000 |
| Governor's Office of Crime Prevention and Policy (GOCPP) | | | | | | |
| Edward J. Byrne Memorial Justice Assistance Grant (BJAG) County Radio Integration Program FY26 (U.S. Department of Justice, Office of Justice Programs via GOCPP) | Confirmed | | 24,400 | | | 24,400 |
| Maryland Department of Human Services (DHS)/ Maryland Office of Refugee & Asylees (MORA) | | | | | | |
| Refugee Center Civics ESOL | TBS | | 423,000 | | | 423,000 |
| Maryland Department of Labor (DOL) *Formerly DLLR | | | | | | |
| Adult Education and Literacy Grant AELG (WIOA, Title II) | TBS | 860,000 | 1,780,000 | 400,000 * | 782,000 | 3,040,000 |
| EARN - BioTrain | TBS | 120,000 | | | | 120,000 |
| EARN - Mid-Maryland MOVE Partnership | TBS | 100,000 | | | | 100,000 |
| EARN - Early Childhood Education | TBS | 55,000 | | | | 55,000 |
| EARN - Hospitality to Possibility | TBS | 75,000 | | | | 75,000 |
| Maryland Energy Administration | | | | | | |
| Higher Education Clean Energy Grant Pilot Program | TBS | 300,000 | | | | 300,000 |
| Maryland Higher Education Commission (MHEC) - NSP II | | | | | | |
| Maryland Clinical Simulation Resource Consortium (MCSRC) FY26-FY30 | Confirmed | 239,000 | | | | 239,000 |
| Professional Development Resource Grant | TBS | 49,000 | | | | 49,000 |
| New Nursing Faculty Fellowship FY23-FY27 | Confirmed | 30,000 | | | | 30,000 |
| New Nursing Faculty Fellowship FY24-FY28 | Confirmed | 30,000 | | | | 30,000 |
| New Nursing Faculty Fellowship FY25-FY29 | Confirmed | 30,000 | | | | 30,000 |
| New Nursing Faculty Fellowship FY26-FY30 | Pending | 10,000 | | | | 10,000 |
| New Nursing Faculty Fellowship FY27-FY31 | TBS | 10,000 | | | | 10,000 |
| Nursing Faculty Annual Recognition (NFAR) FY27 | TBS | 10,000 | | | | 10,000 |
| Nurse Educator Doctoral Grants for Practice and Dissertation Research (NEDG) FY27 | TBS | 12,500 | | | | 12,500 |
| Academic Nurse Educator Certification (ANEC) FY27 | TBS | 5,000 | | | | 5,000 |

MONTGOMERY COLLEGE

FY 2027 FEDERAL, STATE AND PRIVATE GRANTS & CONTRACTS

| Grant | (status) | State | Federal | Other | Matching Requirements | Project |
|--|-----------|-----------|---------|-----------|-----------------------|-----------|
| Maryland Higher Education Commission (MHEC) - Other | | | | | | |
| MHEC ESOL Funding | TBS | 1,350,000 | | | | 1,350,000 |
| Other | TBS | 100,000 | | | | 100,000 |
| Maryland State Arts Council (MSAC) | | | | | | |
| Grants for Organizations (GFO), Performing Arts Center | TBS | 64,000 | | | 192,000 | 64,000 |
| Maryland State Department of Education (MSDE) | | | | | | |
| P-TECH | TBS | 100,000 | | | | 100,000 |
| Childcare Career and Professional Development Fund (CCCPDF) | TBS | 70,000 | | | | 70,000 |
| Perkins Career and Technical Education (CTE) (Fed ED via MSDE) | TBS | | 400,000 | | | 400,000 |
| Montgomery College Foundation | | | | | | |
| | | | | 2,400,000 | | 2,400,000 |
| National Institute of Standards and Technology (NIST) | | | | | | |
| PREP FY23-FY28 | Confirmed | | 500,000 | | | 500,000 |
| National Science Foundation (NSF) - STEM | | | | | | |
| NSF ExLENT Collaborative Research: Beginnings: Democratizing Experiential Education for Microelectronics (DREEM) FY24-FY26 | Confirmed | | 32,000 | | | 32,000 |
| NSF S-STEM Achieving Upward Socio-Economic Mobility (AUSEM) FY24-FY29 | Confirmed | | 614,000 | | | 614,000 |
| NSF EPIIC - Collaborative Research: EPIIC: EmpowerEd -- Building the Future Workforce Together FY24-FY27 | Confirmed | | 31,000 | | | 31,000 |
| NSF IUSE:ITYC - Montgomery College Student Hybrid Academic and Research Experience (MC SHARE) FY25-FY26 | Confirmed | | 16,000 | | | 16,000 |
| Other | TBS | | 150,000 | | | 150,000 |
| U.S. Department of Education (ED) | | | | | | |
| Educational Opportunity Centers (EOC) - TRIO FY22-FY26 | Confirmed | | 47,000 | | 30,000 | 47,000 |
| Educational Opportunity Centers (EOC) - TRIO FY27-FY31 | TBS | | 284,000 | | 177,000 | 284,000 |
| Student Support Services (SSS) - TRIO FY26-FY29 | Confirmed | | 286,000 | | 47,000 | 286,000 |
| U.S. Department of Labor (DOL) | | | | | | |
| Strengthening Community Colleges Training Grant for Round 2 (SCC2), TechMAP FY23-FY27 | Confirmed | | 114,000 | | | 114,000 |
| Other | TBS | | 500,000 | | | 500,000 |
| Various State, Federal, & Private Sector Grants & Contracts (under \$200k) | | | | | | |
| | | | | 1,500,000 | | 1,500,000 |

MONTGOMERY COLLEGE

FY 2027 FEDERAL, STATE AND PRIVATE GRANTS & CONTRACTS

| Grant | (status) | State | Federal | Other | Matching Requirements | Project |
|----------------------------|----------|--------------|--------------|--------------|-----------------------|---------------|
| Total Revenue/Expenditures | | 3,619,500 | 5,201,400 | 4,325,000 | 1,228,000 | 13,145,900 |
| | | | | | | |
| Total for Appropriation | | \$ 3,619,500 | \$ 5,201,400 | \$ 4,325,000 | \$ - | \$ 13,145,900 |
| | | | | | | |
| | | | | | Tax Supported | 400,000 |
| | | | | | Non-supported | 12,745,900 |
| | | | | | | \$ 13,145,900 |

* County Tax Supported

TBS - To Be Submitted

Montgomery College

FY 2027 Federal, State and private Grants & Contracts

FOR INFORMATION ONLY

| <u>Grant</u> | <u>County</u> | <u>State</u> | <u>Federal</u> | <u>Other</u> | <u>College Matching Requirement</u> | <u>Total Projects</u> |
|---|---------------|--------------|----------------|--------------|---|---------------------------|
| Montgomery College Fdn. Scholarships | | | | \$3,300,000 | | \$3,300,000 |
| Federally Funded Student Assistance* | | | | | | |
| Pell Grant | | | 30,000,000 | | 0 | 30,000,000 |
| Supp. E. Opport. Grants (Rev. Transfer) | | | 650,000 | | 0 | 650,000 |
| Perkins Loans (Rev. Transfer) | | | | | 0 | 0 |
| College Work Study Program (Rev. Transfer) | | | 692,065 | | 0 | 692,065 |
| Federal Direct Loan Programs | | | 10,000,000 | | | 10,000,000 |
| Maryland State Scholarship Programs* | | | | | | |
| Educational Assistance Grants | | 0 | | | 0 | 0 |
| Senatorial Scholarships | | 108,000 | | | 0 | 108,000 |
| Delegate Scholaships | | 114,000 | | | 0 | 114,000 |
| Part-time Grant | | 555,000 | | | 0 | 555,000 |
| Campus based EAG | | 100,000 | | | 0 | 0 |
| Guaranteed Access Grant | | 700,000 | | | 0 | 700,000 |
| All Other MD Scholarships | | 2,000,000 | | | 0 | 1,500,000 |
| Total for Information Only | \$0 | \$3,577,000 | \$41,342,065 | \$3,300,000 | \$0 | \$47,619,065 |

*These funds are managed by the Office of Student Financial Aid

ENROLLMENT PROJECTIONS HIGHLIGHTS

- FY 2027 total credit hours are budgeted at 415,378.
 - This projection represents approximately a 4.2 percent increase in the revised projected credit hours from FY 2026.
 - Originally projected at 392,378 credit hours, the FY 2026 revised projection (with known actuals accounted for) is now 398,604 credit hours—an increase of 1.6 percent.

Factors Related to Anticipated FY 2027 Enrollment Change:

- MC's "draw rate" of recent MCPS high school students in fall 2025 was approximately 1.8 percent greater than it was in fall 2024 at 21.3 percent. This represents a near match to the pre-pandemic fall 2020 draw rate of MCPS students to the college (21.4 percent).
- *Change in methodology:* There was a substantive change in the data used in determining the enrollment projections for credit bearing students for FY 2027 and onward. The College consistently outperformed the model over the last couple of projection cycles. To provide more reasonable and realistic enrollment projections, the input data was trimmed to include only the last 5 years. This resulted in larger incremental increases in enrollment projections. It is believed that this new methodology allows the model to overcome a 10-year substantive enrollment decline in favor of one that better represents the current trajectory of College enrollment.
- With this change in methodology, our analysis predicts continued enrollment increases for the next five years. The analysis demonstrates consistent year-over-year enrollment increases of 3-4 percent from FY 2027 through FY 2031. The College's outperformance of the enrollment model in recent years suggests continued growth in both student headcount and credit hours of enrolled students over the next five years.

MONTGOMERY COLLEGE

ENROLLMENT PROJECTIONS

ACTUALS AND PROJECTIONS OF SOURCE DATA USED TO DEVELOP ENROLLMENT PROJECTIONS

| SOURCE SEGMENTS | | | | | | | P R O J E C T I O N S | | | | |
|--|--------|--------|--------|--------|--------|--------|-----------------------|--------|--------|--------|--------|
| | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 |
| Fall Semester | | | | | | | | | | | |
| County Residents | | | | | | | | | | | |
| New Students | | | | | | | | | | | |
| High School Graduates Immediate, Delayed, Entry, and Early Placement | 4,486 | 4,951 | 2,961 | 3,540 | 4,299 | 4,844 | 5,337 | 5,327 | 5,374 | 5,351 | 5,401 |
| Adult County Residents - Graduated High School More than 3 Years Prior | 1,436 | 1,138 | 489 | 552 | 511 | 463 | 387 | 387 | 390 | 388 | 392 |
| Returning Students | 13,039 | 12,003 | 11,871 | 11,026 | 11,542 | 11,643 | 11,864 | 12,066 | 12,324 | 12,547 | 12,664 |
| Non-County Residents | | | | | | | | | | | |
| Maryland Residents | 1,103 | 1,032 | 1,049 | 1,041 | 768 | 1,124 | 1,038 | 1,036 | 1,045 | 1,041 | 1,050 |
| Out-of-State Residents | 1,197 | 914 | 915 | 978 | 661 | 761 | 867 | 877 | 892 | 896 | 904 |
| TOTAL ENROLLMENT | 21,260 | 20,038 | 17,284 | 17,137 | 17,781 | 18,835 | 19,494 | 19,693 | 20,026 | 20,223 | 20,411 |

MONTGOMERY COLLEGE

ENROLLMENT PROJECTIONS

GERMANTOWN TOTALS

| FISCAL YEAR | A C T U A L S | | | | P R O J E C T I O N S | | | | |
|---------------------|---------------|--------|--------|--------|-----------------------|---------|---------|---------|---------|
| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 |
| Students | | | | | | | | | |
| Summer (A) | 1,212 | 1,148 | 1,231 | 1,471 | 1,720 | 1,599 | 1,695 | 1,746 | 1,832 |
| Summer (B) | 1,673 | 1,832 | 2,102 | 2,204 | 1,222 + | 2,244 | 2,294 | 2,323 | 2,373 |
| Fall | 7,710 | 6,371 | 6,877 | 7,384 | 7,747 | 7,939 | 8,228 | 8,446 | 8,785 |
| Winter | 870 | 596 | 1,076 | 1,144 | 579 + | 1,228 | 1,256 | 1,310 | 1,389 |
| Spring | 6,139 | 5,883 | 6,351 | 6,982 | 5,927 + | 7,303 | 7,501 | 7,659 | 7,860 |
| Total Students | 17,604 | 15,830 | 17,637 | 19,185 | 17,195 + | 20,313 | 20,974 | 21,484 | 22,239 |
| Credit Hours | | | | | | | | | |
| Summer (A) | 4,412 | 4,153 | 4,686 | 5,423 | 6,372 | 6,233 | 6,556 | 6,881 | 7,208 |
| Summer (B) | 6,025 | 6,770 | 7,851 | 8,271 | 5,812 + | 8,529 | 8,751 | 8,974 | 9,200 |
| Fall | 36,012 | 36,240 | 39,601 | 41,622 | 43,407 | 45,410 | 47,171 | 48,420 | 50,721 |
| Winter | 2,696 | 2,067 | 3,399 | 3,674 | 3,146 + | 3,983 | 4,351 | 4,532 | 4,923 |
| Spring | 32,005 | 32,037 | 35,167 | 37,406 | 36,223 + | 40,084 | 41,374 | 42,679 | 43,994 |
| Total Credit Hours | 81,150 | 81,267 | 90,704 | 96,396 | 94,960 + | 104,239 | 108,203 | 111,486 | 116,046 |

+ Projected enrollment
 (A) July and August enrollments
 (B) May and June enrollments

MONTGOMERY COLLEGE

ENROLLMENT PROJECTIONS

ROCKVILLE TOTALS

| FISCAL YEAR | A C T U A L S | | | | P R O J E C T I O N S | | | | |
|---------------------|---------------|---------|---------|---------|-----------------------|---------|---------|---------|---------|
| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 |
| Students | | | | | | | | | |
| Summer(A) | 2,556 | 2,541 | 2,691 | 2,881 | 3,261 | 3,328 | 3,472 | 3,634 | 3,791 |
| Summer (B) | 3,112 | 3,187 | 3,484 | 3,561 | 3,358 + | 3,696 | 3,770 | 3,840 | 3,912 |
| Fall | 12,853 | 12,002 | 12,139 | 12,938 | 13,810 | 14,068 | 14,599 | 14,977 | 15,601 |
| Winter | 1,186 | 1,090 | 1,512 | 1,813 | 1,807 + | 1,865 | 1,959 | 2,032 | 2,143 |
| Spring | 10,876 | 10,896 | 11,316 | 12,375 | 11,803 + | 13,037 | 13,399 | 13,717 | 14,049 |
| Total Students | 30,583 | 29,716 | 31,142 | 33,568 | 34,039 + | 35,994 | 37,199 | 38,200 | 39,496 |
| Credit Hours | | | | | | | | | |
| Summer (A) | 9,161 | 9,340 | 9,868 | 10,639 | 12,171 | 12,228 | 12,861 | 13,499 | 14,140 |
| Summer (B) | 11,797 | 12,019 | 13,398 | 13,810 | 13,771 + | 14,241 | 14,611 | 14,984 | 15,362 |
| Fall | 83,432 | 84,246 | 87,856 | 93,135 | 97,869 | 101,611 | 105,551 | 109,692 | 113,495 |
| Winter | 3,944 | 3,857 | 5,128 | 6,214 | 6,466 + | 6,737 | 7,358 | 7,665 | 8,326 |
| Spring | 70,495 | 73,914 | 78,920 | 85,219 | 87,002 + | 91,320 | 94,258 | 97,232 | 100,227 |
| Total Credit Hours | 178,829 | 183,376 | 195,170 | 209,017 | 217,279 + | 226,137 | 234,639 | 243,072 | 251,550 |

+ Projected enrollment

(A) July and August enrollments

(B) May and June enrollments

MONTGOMERY COLLEGE

ENROLLMENT PROJECTIONS

TAKOMA PARK / SILVER SPRING TOTALS

| FISCAL YEAR | A C T U A L S | | | | P R O J E C T I O N S | | | | |
|---------------------|---------------|--------|--------|--------|-----------------------|--------|--------|--------|--------|
| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 |
| Students | | | | | | | | | |
| Summer (A) | 1,160 | 1,005 | 905 | 1,001 | 1,143 | 1,157 | 1,221 | 1,282 | 1,330 |
| Summer (B) | 1,442 | 1,484 | 1,553 | 1,594 | 1,246 + | 1,659 | 1,696 | 1,730 | 1,759 |
| Fall | 6,924 | 5,714 | 5,598 | 6,290 | 6,915 | 6,668 | 6,981 | 7,143 | 7,425 |
| Winter | 454 | 574 | 398 | 548 | 887 + | 572 | 629 | 666 | 682 |
| Spring | 5,669 | 5,485 | 5,516 | 6,331 | 5,665 + | 6,519 | 6,756 | 6,882 | 7,052 |
| Total Students | 15,649 | 14,262 | 13,970 | 15,764 | 15,855 + | 16,575 | 17,283 | 17,703 | 18,248 |
| Credit Hours | | | | | | | | | |
| Summer (A) | 4,106 | 3,464 | 3,132 | 3,422 | 3,907 | 3,933 | 4,137 | 4,342 | 4,548 |
| Summer (B) | 4,844 | 5,015 | 5,142 | 5,439 | 4,579 + | 5,609 | 5,754 | 5,902 | 6,050 |
| Fall | 33,408 | 32,562 | 32,113 | 34,524 | 37,771 | 37,666 | 39,127 | 40,507 | 42,071 |
| Winter | 1,365 | 2,038 | 1,124 | 1,684 | 2,359 + | 1,826 | 1,994 | 2,077 | 2,256 |
| Spring | 29,008 | 29,669 | 30,175 | 33,567 | 37,749 + | 35,970 | 37,128 | 38,299 | 39,478 |
| Total Credit Hours | 72,731 | 72,748 | 71,686 | 78,636 | 86,366 + | 85,004 | 88,140 | 91,127 | 94,403 |

+ Projected enrollment

(A) July and August enrollments

(B) May and June enrollments

MONTGOMERY COLLEGE

ENROLLMENT PROJECTIONS

TOTAL COLLEGE TOTALS

| FISCAL YEAR | A C T U A L S | | | | P R O J E C T I O N S | | | | |
|---------------------|---------------|---------|---------|---------|-----------------------|---------|---------|---------|---------|
| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 |
| Students | | | | | | | | | |
| Summer (A) | 4,479 | 4,315 | 4,426 | 4,831 | 5,443 | 5,541 | 5,804 | 6,067 | 6,329 |
| Summer (B) | 5,579 | 5,800 | 6,360 | 6,473 | 5,826 + | 6,732 | 6,862 | 6,992 | 7,122 |
| Fall | 17,285 | 17,137 | 17,781 | 18,835 | 19,972 | 20,491 | 21,225 | 21,828 | 22,693 |
| Winter | 2,273 | 2,260 | 2,717 | 3,162 | 3,273 + | 3,355 | 3,527 | 3,698 | 3,871 |
| Spring | 15,584 | 15,725 | 16,512 | 17,832 | 18,434 + | 18,894 | 19,375 | 19,857 | 20,337 |
| Total Students | 45,200 | 45,237 | 47,796 | 51,133 | 52,948 + | 55,013 | 56,793 | 58,442 | 60,352 |
| Credit Hours | | | | | | | | | |
| Summer (A) | 17,760 | 17,068 | 17,734 | 19,484 | 22,450 | 22,394 | 23,554 | 24,722 | 25,896 |
| Summer (B) | 22,696 | 23,852 | 26,391 | 27,520 | 24,162 + | 28,378 | 29,116 | 29,860 | 30,612 |
| Fall | 152,987 | 153,102 | 159,627 | 169,281 | 179,047 | 184,686 | 191,849 | 198,619 | 206,288 |
| Winter | 8,026 | 7,962 | 9,820 | 11,572 | 11,971 + | 12,546 | 13,703 | 14,274 | 15,506 |
| Spring | 131,690 | 135,620 | 144,262 | 156,192 | 160,974 + | 167,374 | 172,760 | 178,210 | 183,699 |
| Total Credit Hours | 333,159 | 337,604 | 357,834 | 384,049 | 398,604 + | 415,378 | 430,982 | 445,685 | 462,001 |

Student enrollments for an academic term represent unduplicated students and not the sum of students at each campus during a term, since students often enroll at multiple campuses.

- + Projected enrollment
- (A) July and August enrollments
- (B) May and June enrollments

MONTGOMERY COLLEGE

ENROLLMENT PROJECTIONS

NON-CREDIT CONTINUING EDUCATION STUDENT ENROLLMENTS AND NUMBERS OF FULL-TIME EQUIVALENT STUDENTS* IN EQUATED-CREDIT COURSES

INTRODUCTION

The figures shown are derived from historical trends, programmatic plans, and past experience.

ACTUAL SIX YEARS - PROJECTED SIX YEARS

| FISCAL YEAR | COURSES/ SECTIONS | TOTAL STUDENT ENROLLMENT | STATE- FUNDED | NON- FUNDED | TOTAL FTE * |
|--------------------------|----------------------|-----------------------------|------------------|----------------|----------------|
| <u>A C T U A L</u> | | | | | |
| 2017 | 4,351 | 43,985 | 2,881 | 1,348 | 4,229 |
| 2018 | 4,515 | 46,129 | 2,929 | 1,436 | 4,365 |
| 2019 | 4,460 | 46,628 | 2,993 | 1,314 | 4,307 |
| 2020 | 4,024 | 41,727 | 2,852 | 1,241 | 4,093 |
| 2021 | 3,741 | 34,381 | 2,260 | 1,169 | 3,429 |
| 2022 | 3,628 | 34,871 | 2,405 | 1,101 | 3,506 |
| 2023 | 3,521 | 35,243 | 2,485 | 1,112 | 3,597 |
| 2024 | 3,773 | 42,968 | 2,713 | 1,702 | 4,415 |
| 2025 | 3,717 | 40,755 | 2,506 | 1,576 | 4,082 |
| <u>P R O J E C T E D</u> | | | | | |
| 2026 | 3,717 | 40,755 | 2,506 | 1,576 | 4,082 |
| 2027 | 3,717 | 40,755 | 2,506 | 1,576 | 4,082 |
| 2028 | 3,717 | 40,755 | 2,506 | 1,576 | 4,082 |
| 2029 | 3,791 | 41,570 | 2,556 | 1,608 | 4,164 |
| 2030 | 3,867 | 42,202 | 2,607 | 1,640 | 4,247 |
| 2031 | 3,945 | 43,250 | 2,660 | 1,672 | 4,332 |

* One FTE is equal to 30 equated credit hours of instruction

MONTGOMERY COLLEGE

ENROLLMENT PROJECTIONS

SUMMARY OF FISCAL FTE ENROLLMENTS CREDIT AND NON-CREDIT COMBINED

College revenues are calculated primarily on the basis of Full-time Equivalent Students (FTES). This table presents the projected FTES for Montgomery College for the next six years and the actual FTES for the most recent five years.

TOTAL FULL-TIME EQUIVALENT STUDENTS FY 2021 - FY 2031* Actual Enrollment - FY 2021 - FY 2025 Projected Enrollment - FY 2026 - FY 2031

| | Actuals | | | | | P R O J E C T I O N S | | | | |
|--------------------------|---------------|---------------|---------------|---------------|---------------|-----------------------|---------------|---------------|---------------|---------------|
| FISCAL YEAR | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 |
| Credit | | | | | | | | | | |
| State funded | 12,093 | 10,192 | 10,125 | 10,900 | 11,656 | 12,313 | 12,831 | 13,313 | 13,767 | 14,271 |
| Non-funded | 928 | 747 | 811 | 848 | 907 | 974 | 1,015 | 1,053 | 1,089 | 1,129 |
| TOTAL | 13,021 | 10,939 | 10,936 | 11,748 | 12,563 | 13,287 | 13,846 | 14,366 | 14,856 | 15,400 |
| State Aid to be Claimed+ | 12,949 | 12,450 | 12,093 | 10,192 | 10,125 | 10,900 | 11,656 | 12,313 | 12,831 | 13,313 |
| Non-credit** | | | | | | | | | | |
| State-funded | 2,265 | 2,406 | 2,485 | 2,713 | 2,506 | 2,506 | 2,506 | 2,506 | 2,556 | 2,607 |
| Non-funded | 1,167 | 1,101 | 1,112 | 1,702 | 1,576 | 1,576 | 1,576 | 1,576 | 1,608 | 1,640 |
| TOTAL | 3,432 | 3,507 | 3,597 | 4,415 | 4,082 | 4,082 | 4,082 | 4,082 | 4,164 | 4,247 |
| State Aid to be claimed+ | 2,993 | 2,852 | 2,265 | 2,406 | 2,485 | 2,713 | 2,506 | 2,506 | 2,506 | 2,506 |
| Overall | | | | | | | | | | |
| State-funded | 14,358 | 12,598 | 12,610 | 13,613 | 14,162 | 14,818 | 15,337 | 15,819 | 16,323 | 16,878 |
| Non-funded | 2,095 | 1,848 | 1,923 | 2,550 | 2,484 | 2,551 | 2,592 | 2,629 | 2,697 | 2,769 |
| TOTAL | 16,453 | 14,446 | 14,533 | 16,163 | 16,646 | 17,369 | 17,929 | 18,448 | 19,020 | 19,647 |
| State Aid to be Claimed+ | 15,942 | 15,302 | 14,358 | 12,598 | 12,610 | 13,613 | 14,162 | 14,819 | 15,337 | 15,819 |

* FTES = 30 load hours of equated credit hours of instruction. The total FTES reported reflect all the FTES generated by different College programs.

** Includes subscription and non-subscription enrollments.

+ Beginning in fiscal 1987, the State pays community colleges each fiscal year for the number of State FTES generated two years previously.

COST PER STUDENT

College Credit Programs - Current Fund

| Fiscal | | Total | Total Annual | FTE* | Cost per |
|---------------|---------------------|-------------------|-----------------------|-----------------|-----------------|
| Year | Expenditures | Enrollment | Semester Hours | Students | FTE |
| | | (Fall) | Of Enrollment | | |
| 2027 | 307,313,096 | 20,491 | 415,378 | 13,846 | 22,195 |
| 2026 | 294,936,244 | 19,494 | 392,378 | 13,079 | 22,550 |
| 2025 | 283,008,780 | 17,980 | 344,156 | 11,472 | 24,670 |
| 2024 | 280,235,062 | 17,499 | 332,076 | 11,069 | 25,317 |
| 2023 | 274,509,984 | 16,477 | 318,495 | 10,617 | 25,857 |
| 2022 | 264,704,984 | 19,264 | 372,947 | 12,432 | 21,293 |
| 2021 | 268,165,660 | 21,007 | 407,627 | 13,588 | 19,736 |
| 2020 | 264,768,350 | 21,041 | 410,929 | 13,698 | 19,329 |
| 2019 | 264,799,723 | 22,585 | 440,031 | 14,668 | 18,053 |
| 2018 | 262,009,376 | 23,484 | 462,900 | 15,430 | 16,981 |
| 2017 | 260,817,779 | 24,911 | 492,538 | 16,418 | 15,886 |
| 2016 | 251,468,195 | 24,727 | 487,304 | 16,243 | 15,481 |
| 2015 | 243,770,455 | 25,983 | 514,575 | 17,153 | 14,212 |
| 2014 | 227,727,695 | 27,719 | 554,618 | 18,487 | 12,318 |
| 2013 | 218,036,599 | 27,348 | 548,800 | 18,293 | 11,919 |
| 2012 | 217,254,776 | 26,085 | 541,290 | 18,043 | 12,041 |
| 2011 | 212,235,560 | 26,015 | 528,697 | 17,623 | 12,043 |
| 2010 | 210,568,344 | 26,147 | 531,039 | 17,701 | 11,896 |
| 2009 | 204,554,428 | 24,452 | 490,534 | 16,351 | 12,510 |
| 2008 | 191,379,488 | 23,866 | 471,006 | 15,700 | 12,190 |

* FTE is a figure which represents the number of full-time equivalent students (total semester hours divided by 30). The figures in this chart represent all the students receiving instruction in the credit programs of the College (not including Continuing Education noncredit offerings). Actual State Aid, however, is computed on the basis of an FTE figure representing State residents only.

MONTGOMERY COLLEGE

SCHEDULE OF TUITION RATES & FEES (FOR CREDIT-BEARING COURSES)

FY 2027

TUITION RATES

(FY2027 tuition rates will be available in April 2026)

| | | | |
|------------------|---|-------|-------------------|
| County Residents | - | \$134 | per semester hour |
| State Residents | - | \$273 | per semester hour |
| Non-Residents | - | \$380 | per semester hour |

SCHEDULE OF FEES

| | | |
|---|----------------------|---------------------------------|
| Consolidated Fee* | 20% | of Tuition or a minimum of \$50 |
| Technology Fee (per credit/billing hour) | \$ 5.00 | |
| Applied Music Fee (per credit/billing hour) | \$150.00 | |
| Change of Schedule Fee | \$ 10.00 | |
| Credit by Examination Fee | 40% | of in-county tuition |
| Invalid Check Fee (per occurrence) | \$ 35.00 | |
| Transportation Fee (per credit/billing hour) | \$ 7.00 | |
| Major Facilities Reserve Fund Fee (per credit/billing hour) | \$ 7.00 | |
| Replacement Diploma Fee | \$ 25.00 | |
| Student Status Letter of Certification Fee | \$ 5.00 | |
| Traffic Fines - Range depends on severity of the violation | \$ 25.00 - \$ 100.00 | |
| Transcript Fee (for each issuance) | \$ 7.00 - \$ 10.00 | |
| Tuition Installment Plan Late Payment Fee (per occurrence) | \$ 35.00 | |
| Tuition Installment Service Charge | \$ 35.00 | |
| Facilities Use Fee - Varies according to facilities used | | |
| Library Fines and Fees Lost Book - Varies | | |

* The "Consolidated Fee" is a fee assessed to all students, as a percent of tuition paid (20% of tuition) or a minimum of \$50. The fee is assessed to support many of the costs associated with college provided resources and services such as: registration, records, in-class instructional supplies library, learning centers, counseling and advising, student activities, athletics and intramurals.

MONTGOMERY COLLEGE

**SALARY SCHEDULE FOR
ASSOCIATE AND SUPPORT STAFF, ADMINISTRATORS, AND DEPARTMENT CHAIRS**

FY 2027

(FY2027 Salary schedule will be available June 2026)

| <u>Grade</u> | <u>Hourly Rate</u> | | <u>Annual Rate</u> | |
|--------------|--------------------|----------------|--------------------|----------------|
| | <u>Minimum</u> | <u>Maximum</u> | <u>Minimum</u> | <u>Maximum</u> |
| 11 | \$ 16.54 | \$ 24.81 | \$ 34,407 | \$ 51,610 |
| 13 | \$ 17.87 | \$ 26.81 | \$ 37,174 | \$ 55,761 |
| 15 | \$ 19.29 | \$ 28.94 | \$ 40,126 | \$ 60,189 |
| 17 | \$ 20.84 | \$ 31.27 | \$ 43,354 | \$ 65,031 |
| 19 | \$ 22.48 | \$ 33.73 | \$ 46,767 | \$ 70,151 |
| 21 | \$ 23.80 | \$ 38.06 | \$ 49,510 | \$ 79,169 |
| 23 | \$ 26.19 | \$ 41.89 | \$ 54,468 | \$ 87,125 |
| 25 | \$ 28.79 | \$ 46.04 | \$ 59,887 | \$ 95,773 |
| 27 | \$ 31.69 | \$ 50.69 | \$ 65,910 | \$ 105,432 |
| 29 | \$ 34.83 | \$ 55.75 | \$ 72,455 | \$ 115,951 |
| 31 | \$ 38.34 | \$ 61.33 | \$ 79,746 | \$ 127,571 |
| 33 | \$ 41.69 | \$ 72.95 | \$ 86,709 | \$ 151,740 |
| 35 | \$ 47.90 | \$ 83.82 | \$ 99,623 | \$ 174,340 |
| 37 | \$ 55.07 | \$ 96.38 | \$ 114,539 | \$ 200,472 |
| 39 | \$ 63.34 | \$ 110.83 | \$ 131,751 | \$ 230,535 |
| 41 | \$ 72.81 | \$ 127.42 | \$ 151,436 | \$ 265,042 |

FACULTY SALARY INFORMATION

Academic Year 2026-2027
(FY2027 faculty information has not yet been determined)

Part-time Faculty Salary Schedule

| <u>Academic Rank</u> | <u>Salary per ESH</u> |
|----------------------|-----------------------|
| Lecturer | \$ 1,583 |
| Adjunct Professor I | \$ 1,713 |
| Adjunct Professor II | \$ 1,832 |

Overload Salary Schedule for Faculty Members

| <u>Consecutive Years of Service</u> | <u>Salary per ESH</u> |
|-------------------------------------|-----------------------|
| Less than 6 years | \$ 1,630 |
| 6 years or more | \$ 1,802 |

NOTES: Dollar amounts shown are for one equivalent semester hour (ESH)
