

# Operating Budget Request FY2018

Adopted January 23, 2017

Board of Trustees  
Montgomery College

DeRionne Pollard. President



Germantown • Rockville  
Takoma Park/Silver Spring

# MONTGOMERY COMMUNITY COLLEGE

## FY 2018 OPERATING BUDGET REQUEST

FOR THE FISCAL YEAR BEGINNING JULY 1, 2017

AND ENDING JUNE 30, 2018

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# MONTGOMERY COLLEGE

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## **FY 2018 STAFFING SUMMARY**

- Current Fund includes the net reduction of three staff positions. Eight positions will be eliminated from the administrative services unit. Five new positions will be brought on to enhance our safety and security personnel.
- Current fund includes the freezing of sixteen unfilled full time faculty positions. These will go unfunded for at least the next fiscal year until full implementation of our new academic master plan and enrollment increases.

MONTGOMERY COLLEGE

**SUMMARY OF POSITIONS**

**FY 2018**

|                                 | Instructional Faculty | Counselors   | Subtotal Faculty | Administrators | Staff           | Total           |
|---------------------------------|-----------------------|--------------|------------------|----------------|-----------------|-----------------|
| OPERATING BUDGET                | 551.00                | 62.00        | 613.00           | 85.00          | 1,104.10        | 1,802.10        |
| WORKFORCE DEV. & CONTINUING ED. | 5.00                  |              | 5.00             | 3.00           | 85.50           | 93.50           |
| AUXILIARY ENTERPRISES           |                       |              |                  |                | 10.00           | 10.00           |
| TRANSPORTATION                  |                       |              |                  |                | 1.00            | 1.00            |
| CABLE TV                        |                       |              |                  |                | 11.00           | 11.00           |
| CAPITAL BUDGET                  |                       |              |                  |                | 31.00           | 31.00           |
| <b>GRAND TOTAL</b>              | <b>556.00</b>         | <b>62.00</b> | <b>618.00</b>    | <b>88.00</b>   | <b>1,242.60</b> | <b>1,948.60</b> |

MONTGOMERY COLLEGE

**SUMMARY OF POSITIONS**

**FY 2017 - 2015**

| <b>OPERATING BUDGET</b> | <b>Instructional Faculty</b> | <b>Counselors</b> | <b>Subtotal Faculty</b> | <b>Administrators</b> | <b>Staff</b> | <b>Total</b> |
|-------------------------|------------------------------|-------------------|-------------------------|-----------------------|--------------|--------------|
| <b>FY 2017</b>          | 551.00                       | 62.00             | 613.00                  | 88.00                 | 1,104.10     | 1,805.10     |
| <b>FY 2016</b>          | 550.00                       | 64.00             | 614.00                  | 86.00                 | 1,093.10     | 1,793.10     |
| <b>FY 2015</b>          | 550.00                       | 65.00             | 615.00                  | 85.00                 | 1,085.10     | 1,785.10     |

MONTGOMERY COLLEGE

**SUMMARY OF POSITIONS**

**FY 2017 - 2015**

| <b>OTHER FUNDS</b>              | Instructional<br>Faculty | Counselors | Subtotal<br>Faculty | Administrators | Staff         | Total         |
|---------------------------------|--------------------------|------------|---------------------|----------------|---------------|---------------|
| <b>FY 2017</b>                  |                          |            |                     |                |               |               |
| WORKFORCE DEV. & CONTINUING ED. | 5.00                     |            | 5.00                | 3.00           | 85.50         | 93.50         |
| AUXILIARY ENTERPRISES           |                          |            |                     |                | 10.00         | 10.00         |
| TRANSPORTATION                  |                          |            |                     |                | 1.00          | 1.00          |
| CABLE TV                        |                          |            |                     |                | 11.00         | 11.00         |
| CAPITAL BUDGET                  |                          |            |                     |                | 31.00         | 31.00         |
| <b>TOTAL</b>                    | <b>5.00</b>              | <b>-</b>   | <b>5.00</b>         | <b>3.00</b>    | <b>138.50</b> | <b>146.50</b> |
| <b>FY 2016</b>                  |                          |            |                     |                |               |               |
| WORKFORCE DEV. & CONTINUING ED. | 5.00                     |            | 5.00                | 3.00           | 85.50         | 93.50         |
| AUXILIARY ENTERPRISES           |                          |            |                     |                | 50.00         | 50.00         |
| TRANSPORTATION                  |                          |            |                     |                | 1.00          | 1.00          |
| CABLE TV                        |                          |            |                     |                | 11.00         | 11.00         |
| CAPITAL BUDGET                  |                          |            |                     |                | 31.00         | 31.00         |
| <b>TOTAL</b>                    | <b>5.00</b>              | <b>-</b>   | <b>5.00</b>         | <b>3.00</b>    | <b>178.50</b> | <b>186.50</b> |
| <b>FY 2015</b>                  |                          |            |                     |                |               |               |
| WORKFORCE DEV. & CONTINUING ED. | 5.00                     |            | 5.00                | 3.00           | 85.50         | 93.50         |
| AUXILIARY ENTERPRISES           |                          |            |                     |                | 50.00         | 50.00         |
| TRANSPORTATION                  |                          |            |                     |                | 1.00          | 1.00          |
| CABLE TV                        |                          |            |                     |                | 11.00         | 11.00         |
| CAPITAL BUDGET                  |                          |            |                     |                | 29.00         | 29.00         |
| <b>TOTAL</b>                    | <b>5.00</b>              | <b>-</b>   | <b>5.00</b>         | <b>3.00</b>    | <b>176.50</b> | <b>184.50</b> |

**FTE STUDENTS PER FULL-TIME BUDGETED POSITION**

**Current Fund**

|                | Fall   |        |        |        |        |        |        |        |        |        |        |        |                        |
|----------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|------------------------|
|                | 2005   | 2006   | 2007   | 2008   | 2009   | 2010   | 2011   | 2012   | 2013   | 2014   | 2015   | 2016   | 2017<br>(FY18 Budget)* |
| Administrators | 204.23 | 200.37 | 196.51 | 201.32 | 212.61 | 208.19 | 212.01 | 209.30 | 200.77 | 185.96 | 173.51 | 170.52 | 167.24                 |
| Faculty        | 24.27  | 24.78  | 25.51  | 25.34  | 27.57  | 26.58  | 27.29  | 27.64  | 28.01  | 25.70  | 24.30  | 24.48  | 23.19                  |
| Staff          | 14.64  | 14.38  | 14.41  | 14.08  | 15.42  | 15.55  | 15.93  | 16.16  | 16.39  | 14.57  | 13.65  | 13.59  | 14.02                  |

\* Adjusted for change to enrollment



## FY 2018 TOTAL OPERATING BUDGET SUMMARY

### Operating Fund:

- Tax-supported funds (Spending Affordability funds includes the Current Fund, tax-supported grants and the Emergency Plant Maintenance and Repair Fund) budget is \$265.0 million, which is a 1.3% increase from the FY17 budget.
- Enterprise Funds (Workforce Development and Continuing Education and Auxiliary Enterprises) budget is \$19.4 million, a decrease of 8.6% from the FY17 budget. These funds do not require a County contribution.
- The Cable TV budget is \$1,689,000, a 1.6% decrease from the FY17 budget.
- The nontax-supported Grants budget is \$19.8 million.
- The tax-supported grant of \$400,000 is for the Adult Education and Literacy program.

### Other Funds:

The revenue sources are from fund balances or user fees:

- The 50<sup>th</sup> Anniversary Endowment Fund budget is \$263,000.
- The Transportation Fund budget is \$4.1 million.
- The Major Facilities Reserve Fund is \$3.5 million.

The College's total FY 2018 Operating budget is \$313.7million, which is .4% increase from the FY17 budget.

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MONTGOMERY COLLEGE

**FY 2018 SUMMARY OF OPERATING BUDGET**

|  | Spending Affordability |                  |                  |                      | Enterprise Funds*   |                          |                    |                    |                     | Fed/State/<br>Priv. Grts.<br>& Cont.* | MC 50th<br>Endowment | Subtotal             |
|--|------------------------|------------------|------------------|----------------------|---------------------|--------------------------|--------------------|--------------------|---------------------|---------------------------------------|----------------------|----------------------|
|  | Current<br>Fund        | Grants           | EPM&R<br>Fund    | Subtotal             | Wkfc Devl.<br>& CE  | Auxiliary<br>Enterprises | Cable<br>TV*       | Transportn<br>Fund | Subtotal            |                                       |                      |                      |
| <b>Revenues</b>                          |                        |                  |                  |                      |                     |                          |                    |                    |                     |                                       |                      |                      |
| County Contribution                      | \$141,533,727          | \$400,000        | \$250,000        | \$142,183,727        |                     |                          | \$1,689,000        |                    | \$1,689,000         |                                       |                      | \$143,872,727        |
| Tuition & Tuition-Related*               | 80,348,544             |                  |                  | 80,348,544           | \$10,550,000        |                          |                    |                    | 10,550,000          |                                       |                      | 90,898,544           |
| Other Student Fees                       | 1,368,001              |                  |                  | 1,368,001            |                     |                          |                    | \$3,496,300        | 3,496,300           |                                       |                      | 4,864,301            |
| State Aid                                | 35,547,173             |                  |                  | 35,547,173           | 6,717,202           |                          |                    |                    | 6,717,202           |                                       |                      | 42,264,375           |
| Federal Grants (SFA Allow)               | 325,000                |                  |                  | 325,000              |                     |                          |                    |                    | -                   | \$11,428,000                          |                      | 11,753,000           |
| State Contracts/Grants                   |                        |                  |                  | -                    |                     |                          |                    |                    | -                   | 6,000,000                             |                      | 6,000,000            |
| Contracts for Services                   |                        |                  |                  | -                    |                     | \$1,508,510              |                    |                    | 1,508,510           |                                       |                      | 1,508,510            |
| Interest                                 | 155,000                |                  |                  | 155,000              | 10,000              | 6,000                    |                    | 26,000             | 42,000              |                                       | \$2,500              | 199,500              |
| Performing Arts Center                   | 135,000                |                  |                  | 135,000              |                     |                          |                    |                    | -                   |                                       |                      | 135,000              |
| Other Revenues                           | 1,459,000              |                  |                  | 1,459,000            | 150,000             | 765,000                  |                    | 169,000            | 1,084,000           | 2,345,000                             |                      | 4,888,000            |
| <b>Total Revenues</b>                    | <b>260,871,445</b>     | <b>400,000</b>   | <b>250,000</b>   | <b>261,521,445</b>   | <b>17,427,202</b>   | <b>2,279,510</b>         | <b>1,689,000</b>   | <b>3,691,300</b>   | <b>25,087,012</b>   | <b>19,773,000</b>                     | <b>2,500</b>         | <b>306,383,957</b>   |
| <b>Transfers Among Funds</b>             |                        |                  |                  |                      |                     |                          |                    |                    |                     |                                       |                      |                      |
| <b>Mandatory transfers (expenses):</b>   |                        |                  |                  |                      |                     |                          |                    |                    |                     |                                       |                      |                      |
| FWS - Financial Aid                      |                        |                  |                  |                      |                     |                          |                    |                    |                     |                                       |                      | -                    |
| Perkins - Financial Aid                  |                        |                  |                  |                      |                     |                          |                    |                    |                     |                                       |                      | -                    |
| SEOG - Financial Aid                     |                        |                  |                  |                      |                     |                          |                    |                    |                     |                                       |                      | -                    |
| <b>Nonmandatory transfers (revenue):</b> |                        |                  |                  |                      |                     |                          |                    |                    |                     |                                       |                      |                      |
| Support of Capital Fund                  |                        |                  |                  |                      |                     |                          |                    | (500,000)          | (500,000)           |                                       |                      | (500,000)            |
| AE support of operating                  | 1,100,000              |                  |                  | 1,100,000            |                     | (1,100,000)              |                    |                    |                     |                                       |                      | 1,100,000            |
| <b>Total Transfers</b>                   | <b>1,100,000</b>       | <b>-</b>         | <b>-</b>         | <b>1,100,000</b>     | <b>-</b>            | <b>(1,100,000)</b>       | <b>-</b>           | <b>(500,000)</b>   | <b>(1,600,000)</b>  | <b>-</b>                              | <b>-</b>             | <b>(500,000)</b>     |
| Fund Balance 6/30/17                     | 6,784,389              | -                | 518,520          | 7,302,909            | 733,861             | 2,186,168                | 155,773            | 9,062,882          | 12,138,684          | -                                     | 543,242              | 19,984,835           |
| <b>TOTAL RESOURCES</b>                   | <b>268,755,834</b>     | <b>400,000</b>   | <b>768,520</b>   | <b>269,924,354</b>   | <b>18,161,063</b>   | <b>3,365,678</b>         | <b>1,844,773</b>   | <b>12,254,182</b>  | <b>35,625,696</b>   | <b>19,773,000</b>                     | <b>545,742</b>       | <b>325,868,792</b>   |
| <b>Expenditures</b>                      |                        |                  |                  |                      |                     |                          |                    |                    |                     |                                       |                      |                      |
| Instruction (10)                         | (87,520,165)           |                  |                  | (87,520,165)         | (9,950,088)         |                          |                    |                    | (9,950,088)         |                                       |                      | (97,470,253)         |
| Academic Support (40)                    | (44,993,656)           |                  |                  | (44,993,656)         | (3,427,587)         |                          | (1,689,000)        |                    | (5,116,587)         |                                       |                      | (50,110,243)         |
| Student Services (50)                    | (33,606,366)           |                  |                  | (33,606,366)         | (2,957,275)         |                          |                    |                    | (2,957,275)         |                                       |                      | (36,563,641)         |
| Op. & Maint. of Plant (60)               | (44,669,965)           |                  | (350,000)        | (45,019,965)         | (1,400,000)         |                          |                    |                    | (1,400,000)         |                                       |                      | (46,419,965)         |
| Institutional Support (70)               | (47,823,895)           |                  |                  | (47,823,895)         | -                   |                          |                    |                    | -                   |                                       |                      | (47,823,895)         |
| Scholarship & Fellowships                | (5,607,398)            |                  |                  | (5,607,398)          | (50,000)            |                          |                    |                    | (50,000)            |                                       |                      | (5,657,398)          |
| Auxiliary Expenditures                   |                        |                  |                  | -                    |                     | (1,638,620)              |                    | (4,100,000)        | (5,738,620)         |                                       |                      | (5,738,620)          |
| Grant & Endowmt Expenditures             |                        | (400,000)        |                  | (400,000)            |                     |                          |                    |                    | -                   | (19,773,000)                          | (263,000)            | (20,436,000)         |
| <b>Total Expenditures</b>                | <b>(264,221,445)</b>   | <b>(400,000)</b> | <b>(350,000)</b> | <b>(264,971,445)</b> | <b>(17,784,950)</b> | <b>(1,638,620)</b>       | <b>(1,689,000)</b> | <b>(4,100,000)</b> | <b>(25,212,570)</b> | <b>(19,773,000)</b>                   | <b>(263,000)</b>     | <b>(310,220,015)</b> |
| <b>Use of Fund Balance</b>               | <b>2,250,000</b>       | <b>-</b>         | <b>100,000</b>   | <b>2,350,000</b>     | <b>357,748</b>      | <b>459,110</b>           | <b>0</b>           | <b>908,700</b>     | <b>1,725,558</b>    | <b>-</b>                              | <b>260,500</b>       | <b>4,336,058</b>     |
| <b>Projected FB 6/30/18</b>              | <b>400,000</b>         | <b>-</b>         | <b>\$418,520</b> | <b>818,520</b>       | <b>\$376,113</b>    | <b>\$1,727,058</b>       | <b>\$155,773</b>   | <b>\$8,154,182</b> | <b>\$10,413,126</b> | <b>-</b>                              | <b>\$282,742</b>     | <b>\$11,514,388</b>  |
| <b>Proj. Reserve 6/30/17</b>             | <b>\$4,134,389</b>     |                  |                  | <b>\$4,134,389</b>   |                     |                          |                    |                    | <b>-</b>            |                                       |                      | <b>\$4,134,389</b>   |

\* Excluded from Spending Affordability calculation.

MONTGOMERY COLLEGE

**FY2017 SUMMARY OF OPERATING BUDGET**

|                                   | <b>Subtotal<br/>from page 1</b> | <b>Major Facilities<br/>Reserve Fund*</b> |  |  |  | <b>Total</b>         |
|-----------------------------------|---------------------------------|---|--|--|--|----------------------|
| <b>Revenues</b>                   |                                 |   |  |  |  |                      |
| County Contribution               | \$143,872,727                   |   |  |  |  | \$143,872,727        |
| Tuition & Tuition-Related*        | 90,898,544                      |   |  |  |  | 90,898,544           |
| Other Student Fees                | 4,864,301                       | \$2,900,000                               |  |  |  | 7,764,301            |
| State Aid                         | 42,264,375                      |   |  |  |  | 42,264,375           |
| Federal Grants (SFA Allow)        | 11,753,000                      |   |  |  |  | 11,753,000           |
| State Contracts/Grants            | 6,000,000                       |   |  |  |  | 6,000,000            |
| Contracts for Services            | 1,508,510                       |   |  |  |  | 1,508,510            |
| Interest                          | 199,500                         | 14,000                                    |  |  |  | 213,500              |
| Performing Arts Center            | 135,000                         |   |  |  |  | 135,000              |
| Other Revenues                    | 4,888,000                       |   |  |  |  | 4,888,000            |
| <b>Total Revenues</b>             | <b>306,383,957</b>              | <b>2,914,000</b>                          |  |  |  | <b>309,297,957</b>   |
| <b>Transfers Among Funds</b>      |                                 |   |  |  |  |                      |
| Mandatory transfers (expenses):   |                                 |   |  |  |  |                      |
| FWS - Financial Aid               | -                               |   |  |  |  | -                    |
| Perkins - Financial Aid           | -                               |   |  |  |  | -                    |
| SEOG - Financial Aid              | -                               |   |  |  |  | -                    |
| Nonmandatory transfers (revenue): |                                 |   |  |  |  |                      |
| Support of Capital Fund           | (500,000.00)                    | (2,300,000)                               |  |  |  | (2,800,000)          |
| AE support of operating           | 1,100,000.00                    |   |  |  |  | 1,100,000            |
| <b>Total Transfers</b>            | <b>(500,000.00)</b>             | <b>(2,300,000)</b>                        |  |  |  | <b>(2,800,000)</b>   |
| Fund Balance 6/30/16              | 19,984,835                      | 9,168,091                                 |  |  |  | 29,152,926           |
| <b>TOTAL RESOURCES</b>            | <b>325,868,792</b>              | <b>9,782,091</b>                          |  |  |  | <b>335,650,883</b>   |
| <b>Expenditures</b>               |                                 |   |  |  |  |                      |
| Instruction (10)                  | (97,470,253)                    |   |  |  |  | (97,470,253)         |
| Academic Support (40)             | (50,110,243)                    |   |  |  |  | (50,110,243)         |
| Student Services (50)             | (36,563,641)                    |   |  |  |  | (36,563,641)         |
| Op. & Maint. of Plant (60)        | (46,419,965)                    | (3,500,000)                               |  |  |  | (49,919,965)         |
| Institutional Support (70)        | (47,823,895)                    |   |  |  |  | (47,823,895)         |
| Scholarship & Fellowships         | (5,657,398)                     |   |  |  |  | (5,657,398)          |
| Auxiliary Expenditures            | (5,738,620)                     |   |  |  |  | (5,738,620)          |
| Grant & Endowmt Expenditures      | (20,436,000)                    |   |  |  |  | (20,436,000)         |
| <b>Total Expenditures</b>         | <b>(310,220,015)</b>            | <b>(3,500,000)</b>                        |  |  |  | <b>(313,720,015)</b> |
| <b>Use of Fund Balance</b>        | <b>4,336,058</b>                | <b>2,886,000</b>                          |  |  |  | <b>7,222,058</b>     |
| <b>Projected FB 6/30/17</b>       | <b>11,514,388</b>               | <b>\$6,282,091</b>                        |  |  |  | <b>17,796,479</b>    |
| <b>Proj. Reserve 6/30/17</b>      | <b>\$4,134,389</b>              |   |  |  |  | <b>\$4,134,389</b>   |

\* Excluded from Spending Affordability calculation; Fund Balance for Major Facilities also includes the fund balance for the capital fund.

## COMBINED COLLEGE SUMMARY BY FUND AND PROGRAM

| Current Fund  | <u>FY 2018 Budget</u> | <u>FY 2017 Budget</u> | <u>FY 2016 Actual</u> |
|---|-----------------------|-----------------------|-----------------------|
| Instruction   | \$87,520,165          | \$84,843,323          | \$83,044,631          |
| Academic Support                                      | 44,993,656            | 43,986,067            | 42,118,288            |
| Student Services                                      | 33,606,366            | 33,573,809            | 29,542,459            |
| Operation and Maintenance of Plant                    | 44,669,965            | 43,391,196            | 35,615,577            |
| Institutional Support                                 | 47,823,895            | 49,758,488            | 55,062,104            |
| Scholarships/Fellowships                              | 5,607,398             | 5,264,896             | 3,855,970             |
| Total   | <u>264,221,445</u>    | <u>260,817,779</u>    | <u>249,239,030</u>    |
| <b>Workforce Development and Continuing Education</b> |                       |                       |                       |
| Instruction   | 9,950,088             | 10,436,091            | 8,828,250             |
| Academic Support                                      | 3,427,587             | 3,669,571             | 2,904,951             |
| Student Services                                      | 2,957,275             | 3,020,208             | 2,416,983             |
| Operation and Maintenance of Plant                    | 1,400,000             | 1,275,000             | 836,706               |
| Institutional Support                                 | 0                     | 0                     | 0                     |
| Scholarships/Fellowships                              | 50,000                | 160,000               | 65,569                |
| Total   | <u>17,784,950</u>     | <u>18,560,870</u>     | <u>15,052,459</u>     |
| <b>Auxiliary Services - Auxiliary Expenditures</b>    | 1,638,620             | 2,695,000             | 3,754,016             |
| <b>Cable Television Academic Support</b>              | 1,689,000             | 1,715,732             | 1,627,516             |
| <b>Emergency, Plant, Maintenance and Repair Fund</b>  |                       |                       |                       |
| Operation and Maintenance of Plant                    | 350,000               | 350,000               | 212,752               |
| <b>Tranportation Fund - Auxiliary Expenditures</b>    | 4,100,000             | 4,400,000             | 2,909,643             |
| <b>50th Anniversary Endowment Fund</b>                |                       |                       |                       |
| Grants and Endowment Expenditures                     | 263,000               | 263,000               | -                     |
| <b>Major Facilities Reserve Fund</b>                  |                       |                       |                       |
| Operation and Maintenance of Plant                    | 3,500,000             | 3,500,000             | 2,180,800             |
| <b>Grants and Contracts*</b>                          | <u>20,173,000</u>     | <u>20,173,000</u>     | <u>14,376,835</u>     |
| <b>Total All Funds</b>                                | <b>\$313,720,015</b>  | <b>\$312,475,381</b>  | <b>\$289,353,052</b>  |

\* Includes Spending Affordability Tax-supported grants.

## **FY 2018 CURRENT FUND SUMMARY**

### *REVENUE*

- Tuition and fee revenue assumes a \$4/\$8/\$12 in-county, in-state, out-of-state tuition increase.
- State funding is \$35,547,173 which is a 1.6% decrease from the prior year.
- The County funding is \$141,533,727 a 5.5% increase from the prior year.
- The Current Fund balance use is \$2.25 million.

MONTGOMERY COLLEGE

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**FY 2018 CURRENT FUND**

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|  |       |                |
|--|-------|----------------|
|  |       | (000s)         |
| FY 2017 Final Budget                   |       | \$260,818      |
| Change for compensation (incl FICA)    |       | 6,529          |
| Change for benefits                    |       | 922            |
| Change for Scholarships                |       | 341            |
| Change for same service                |       | 699            |
| Change for initiatives                 |       | 766            |
| Change for reductions to units budgets |       | <u>(5,854)</u> |
|  | Total | 3,403          |
| FY 2018 Budget Request                 |       | \$264,221      |

MONTGOMERY COLLEGE

**SOURCES OF FUNDS AND EXPENDITURES**

**Current Fund**

|                                       | <u>FY 2018 Budget</u> | <u>FY 2017 Budget</u> | <u>FY 2016 Actual</u> |
|---------------------------------------|-----------------------|-----------------------|-----------------------|
| <b>SOURCES OF FUNDS</b>               |                       |                       |                       |
| Tuition and Related Charges           | \$ 80,348,544         | \$ 82,558,951         | \$ 79,300,129         |
| Other Student Fees                    | 1,368,001             | 1,511,963             | 1,355,259             |
| County Contribution                   | 141,533,727           | 134,133,727           | 127,633,727           |
| State Aid                             | 35,547,173            | 36,141,583            | 33,981,177            |
| Fed. State & Priv. Gifts & Grants     | 325,000               | 325,000               | 364,546               |
| Other Revenues                        | 1,749,000             | 1,649,000             | 1,495,698             |
| Revenue Transfers                     | 1,100,000             |                       |                       |
| Use of Fund Balance                   | 2,250,000             | 4,497,555             | 5,108,494             |
| <b>TOTAL SOURCES OF FUNDS</b>         | <b>264,221,445</b>    | <b>260,817,779</b>    | <b>249,239,030</b>    |
| <b>EXPENDITURES</b>                   |                       |                       |                       |
| <b>SALARIES AND BENEFITS</b>          | 215,439,459           | 212,090,627           | 199,537,621           |
| <b>OTHER OPERATING EXPENSES</b>       |                       |                       |                       |
| Contracted Services                   | 19,944,988            | 21,577,132            | 22,239,657            |
| Supplies                              | 6,753,508             | 7,074,532             | 9,209,700             |
| Communications                        | 936,920               | 1,194,334             | 1,070,725             |
| Conferences and Meetings              | 3,035,188             | 2,736,788             | 2,005,466             |
| BOT Grants                            | 5,609,898             | 5,267,396             | 3,918,370             |
| Utilities                             | 8,978,960             | 8,009,945             | 7,796,397             |
| Fixed Charges                         | 2,407,524             | 2,252,025             | 2,245,108             |
| <b>TOTAL OTHER OPERATING EXPENSES</b> | <b>47,666,986</b>     | <b>48,112,152</b>     | <b>48,485,423</b>     |
| <b>FURNITURE AND EQUIPMENT</b>        | 1,115,000             | 615,000               | 1,215,986             |
| <b>TOTAL EXPENDITURES</b>             | <b>\$ 264,221,445</b> | <b>\$ 260,817,779</b> | <b>\$ 249,239,030</b> |

MONTGOMERY COLLEGE

**SOURCES OF FUNDS AND EXPENDITURES**

(000s)

**Current Fund**

| SOURCES OF FUNDS                       | FY 2018<br>Budget | FY 2017<br>Budget | Increase/Decrease |        |
|--|-------------------|-------------------|-------------------|--------|
|  |                   |                   | Amount            | %      |
| Tuition and Related Charges            | \$80,348          | \$82,559          | (\$2,211)         | (2.7)  |
| Other Student Fees                     | 1,368             | 1,512             | (144)             | (9.5)  |
| County Contribution                    | 141,534           | 134,134           | 7,400             | 5.5    |
| State Aid                              | 35,547            | 36,141            | (594)             | (1.6)  |
| Fed'l., State & Private Gifts & Grants | 325               | 325               | -                 | -      |
| Other Revenues                         | 1,749             | 1,649             | 100               | 6.1    |
| Subtotal                               | 260,871           | 256,320           | 4,551             | 1.8    |
| Nonmandatory Transfers                 | 1,100             | 0                 | 1,100             | 0.0    |
| Use of Fund Balance                    | 2,250             | 4,498             | (2,248)           | (50.0) |
| <b>TOTAL SOURCE OF FUNDS</b>           | 264,221           | 260,818           | 3,403             | 1.3    |
| <b>EXPENDITURES</b>                    |                   |                   |                   |        |
| SALARIES & BENEFITS                    | 215,439           | 212,091           | 3,348             | 1.6    |
| OTHER OPERATING EXPENSES:              |                   |                   |                   |        |
| Contracted Services                    | 19,945            | 21,577            | (1,632)           | (7.6)  |
| Supplies and Materials                 | 6,753             | 7,075             | (322)             | (4.6)  |
| Communications                         | 937               | 1,194             | (257)             | (21.5) |
| Conferences and Meetings               | 3,035             | 2,737             | 298               | 10.9   |
| Scholarships                           | 5,610             | 5,267             | 343               | 6.5    |
| Utilities                              | 8,979             | 8,010             | 969               | 12.1   |
| Fixed Charges                          | 2,408             | 2,252             | 156               | 6.9    |
| Subtotal                               | 47,667            | 48,112            | (445)             | (0.9)  |
| FURNITURE AND EQUIPMENT                | 1,115             | 615               | 500               | 81.3   |
| <b>SUBTOTAL EXPENDITURES</b>           | 264,221           | 260,818           | 3,403             | 1.3    |
| MANDATORY TRANSFERS                    | 0                 | 0                 | -                 | -      |
| <b>TOTAL USE OF FUNDS</b>              | \$264,221         | \$260,818         | 3,403             | 1.3    |



MONTGOMERY COLLEGE

**EXPENDITURES BY PROGRAM**

**Current Fund**

|                                   | <b>FY 2018 Budget</b> |                   | <b>FY 2017 Budget</b> |                   | <b>FY 2016 Actual</b> |                   |
|-----------------------------------|-----------------------|-------------------|-----------------------|-------------------|-----------------------|-------------------|
|                                   | <b>\$</b>             | <b>% of Total</b> | <b>\$</b>             | <b>% of Total</b> | <b>\$</b>             | <b>% of Total</b> |
| <b>Instruction</b>                | \$87,520,165          | 33.12             | \$84,843,323          | 32.53             | \$83,044,631          | 33.32             |
| <b>Academic Support</b>           | 44,993,656            | 17.03             | 43,986,067            | 16.86             | 42,118,288            | 16.90             |
| <b>Student Services</b>           | 33,606,366            | 12.72             | 33,573,809            | 12.87             | 29,542,459            | 11.85             |
| <b>Operation and Mtc of Plant</b> | 44,669,965            | 16.91             | 43,391,196            | 16.64             | 35,615,577            | 14.29             |
| <b>Institutional Support</b>      | 47,823,895            | 18.10             | 49,758,488            | 19.08             | 55,062,104            | 22.09             |
| <b>Scholarships/Fellowships</b>   | 5,607,398             | 2.12              | 5,264,896             | 2.02              | 3,855,970             | 1.55              |
| <b>TOTAL</b>                      | \$264,221,445         | 100.00            | \$260,817,779         | 100.00            | \$249,239,030         | 100.00            |

MONTGOMERY COLLEGE

**SUMMARY OF EXPENDITURES**

(000s)

**Current Fund**

|                                  | <u>FY 2018 Budget</u>   | <u>% of Total</u>   |
|----------------------------------|-------------------------|---------------------|
| <b>EXPENDITURES</b>              |                         |                     |
| Salaries and Benefits            | \$215,439               | 81.5                |
| Contracted Services              | 19,945                  | 7.5                 |
| Supplies and Materials           | 6,753                   | 2.6                 |
| Communications                   | 937                     | 0.4                 |
| Conferences and Meetings         | 3,035                   | 1.1                 |
| BOT Grants                       | 5,610                   | 2.1                 |
| Utilities                        | 8,979                   | 3.4                 |
| Fixed Charges                    | 2,408                   | 0.9                 |
| Subtotal                         | <u>47,667</u>           | <u>18.0</u>         |
| <b>FURNITURE &amp; EQUIPMENT</b> |                         |                     |
| Additional                       | <u>1,115</u>            | <u>0.4</u>          |
| Subtotal                         | <u>1,115</u>            | <u>0.4</u>          |
| <b>TOTAL EXPENDITURES</b>        | <u><u>\$264,221</u></u> | <u><u>100.0</u></u> |

MONTGOMERY COLLEGE

**SUMMARY OF BENEFITS**

| Current Fund                        | FY 2018<br>Budget |                     | FY 2017<br>Budget |                     | Increase over prior year |             | FY 2016<br>Actual   | FY 2015<br>Actual   |
|-------------------------------------|-------------------|---------------------|-------------------|---------------------|--------------------------|-------------|---------------------|---------------------|
|                                     | % of Total        | \$                  | % of Total        | \$                  | Amount                   | %           |                     |                     |
| 5501 FICA                           | 36.01             | 13,395,962          | 36.92             | 13,395,962          | \$ -                     | -           | \$ 12,103,931       | \$ 11,497,775       |
| 5502 Retirement - Employee System   | 4.72              | 1,754,433           | 4.84              | 1,754,433           | -                        | -           | 1,464,314           | 1,514,617           |
| 5503 Group Insurance Retirees       | 9.73              | 3,621,412           | 9.60              | 3,482,127           | 139,285                  | 4.00        | 2,636,739           | 2,829,274           |
| 5504 Insurance - Active             | 41.33             | 15,375,559          | 40.63             | 14,742,268          | 633,291                  | 4.30        | 13,105,966          | 12,460,788          |
| 5505 Recognition Awards             | 0.33              | 121,000             | 0.33              | 121,000             | -                        | -           | 113,200             | 35,600              |
| 5506 Educational Assistance Benefit | 4.20              | 1,562,320           | 3.89              | 1,412,320           | 150,000                  | 10.62       | 993,799             | 984,381             |
| 5507 Compensated Absences           | 1.83              | 682,500             | 1.88              | 682,500             | -                        | -           | 647,279             | 951,101             |
| 5510 Unemployment Compensation      | 0.54              | 200,000             | 0.55              | 200,000             | -                        | -           | 138,942             | 101,199             |
| 5511 Service Charge Reimbursement   | 0.07              | 25,000              | 0.07              | 25,000              | -                        | -           | -                   | 12,469              |
| 5512 Disability Related Services    | 0.22              | 80,000              | 0.22              | 80,000              | -                        | -           | 78,784              | 73,714              |
| 5540 Part Time Faculty Prof Dev     | 0.13              | 50,000              | 0.14              | 50,000              | -                        | -           | 28,432              | 11,111              |
| 5541 Part Time Faculty Wellness     | 0.01              | 4,500               | 0.01              | 4,500               | -                        | -           | -                   | -                   |
| 5545 Educ Assist Benefit Travel     | 0.68              | 252,000             | 0.69              | 252,000             | -                        | -           | 186,178             | 141,631             |
| 5549 Other Benefits                 | 0.22              | 80,000              | 0.22              | 80,000              | -                        | -           | 68,500              | 55,108              |
| <b>TOTAL Employee Benefits</b>      | <b>100.00</b>     | <b>\$37,204,686</b> | <b>100.00</b>     | <b>\$36,282,110</b> | <b>922,576</b>           | <b>2.54</b> | <b>\$31,566,065</b> | <b>\$30,668,768</b> |

## FY 2018 OTHER FUNDS SUMMARY

### Workforce Development and Continuing Education

- The FY 2018 budget is \$17,784,950, a 4.2% decrease from the prior year. State aid is \$6,717,202, a 9.7% increase from the prior year budgeted amount and allocated based on the number of state funded FTEs.

### Emergency Plant Maintenance and Repair Fund

- The FY 2018 budget is \$350,000. County funding is \$250,000, the same amount as the prior year.

### Cable TV

- The FY 2018 budget is \$1,689,000, of which 100% is being funded from the County Cable Plan.

### Auxiliary Enterprises

- The FY 2018 budget is \$1,638,620, a 39.2% decrease from the prior year, as we outsourced our bookstore operations to outside vendor Follett. Auxiliary Enterprises will continue to cover the Robert E. Parilla Performing Arts Center, the Takoma Park/Silver Spring Cultural Arts Center, the student operated MBI café, Summer Dinner Theater, facilities rentals and student oriented auxiliary operations.

### Transportation Fund

- The FY 2018 budget is \$4,100,000 from user fees, other revenue and interest, a 6.8% decrease from the prior year.

MONTGOMERY COLLEGE

**SOURCES OF FUNDS AND EXPENDITURES**

**Workforce Development and Continuing Education**

| <b>SOURCES OF FUNDS</b>                | <b>FY 2018 Budget</b> | <b>FY 2017 Budget</b> | <b>FY 2016 Actual</b> |
|--|-----------------------|-----------------------|-----------------------|
| Tuition and Fees                       | \$ 11,050,000         | \$ 10,335,150         | \$ 7,635,123          |
| State Aid                              | 6,717,202             | 6,122,792             | 6,019,610             |
| Federal State & Private Gifts & Grants |                       |                       |                       |
| Other Revenues                         | 160,000               | 278,982               | 14,014                |
| Revenue Transfers                      | (500,000)             |                       |                       |
| Use of Fund Balance                    | 357,748               | 1,823,946             | 1,383,712             |
| <b>TOTAL SOURCES OF FUNDS</b>          | <b>17,784,950</b>     | <b>18,560,870</b>     | <b>15,052,459</b>     |
| <b>EXPENDITURES</b>                    |                       |                       |                       |
| <b>SALARIES AND BENEFITS</b>           | 13,368,334            | 13,984,056            | 12,144,278            |
| <b>OTHER OPERATING EXPENSES</b>        |                       |                       |                       |
| Contracted Services                    | 3,518,700             | 3,401,572             | 2,304,014             |
| Supplies                               | 486,536               | 707,267               | 360,861               |
| Communications                         | 292,230               | 132,600               | 129,274               |
| Conferences and Meetings               | 69,150                | 175,375               | 48,464                |
| Utilities                              | -                     | -                     | -                     |
| Scholarships                           | 50,000                | 160,000               | 65,569                |
| Fixed Charges                          | -                     | -                     | -                     |
| <b>TOTAL OTHER OPERATING EXPENSES</b>  | <b>4,416,616</b>      | <b>4,576,814</b>      | <b>2,908,181</b>      |
| <b>FURNITURE AND EQUIPMENT</b>         |                       |                       |                       |
| Additional                             | -                     | -                     | -                     |
| <b>TOTAL FURNITURE AND EQUIPMENT</b>   | <b>-</b>              | <b>-</b>              | <b>-</b>              |
| <b>TOTAL EXPENDITURES</b>              | <b>\$ 17,784,950</b>  | <b>\$ 18,560,870</b>  | <b>\$ 15,052,459</b>  |

MONTGOMERY COLLEGE

**SOURCES OF FUNDS AND EXPENDITURES**

**Emergency Plant Maintenance and Repair Fund**

| <b>SOURCES OF FUNDS</b>               | <b><u>FY 2018 Budget</u></b> | <b><u>FY 2017 Budget</u></b> | <b><u>FY 2016 Actual</u></b> |
|---------------------------------------|------------------------------|------------------------------|------------------------------|
| County Contribution                   | \$ 250,000                   | \$ 250,000                   | \$ 250,000                   |
| Interest Income                       | -                            | -                            | 2,793                        |
| Use of Fund Balance                   | <u>100,000</u>               | <u>100,000</u>               | <u>(40,040)</u>              |
| <b>TOTAL SOURCES OF FUNDS</b>         | <b>350,000</b>               | <b>350,000</b>               | <b>212,752</b>               |
| <b>EXPENDITURES</b>                   |                              |                              |                              |
| <b>SALARIES AND BENEFITS</b>          | -                            | -                            | -                            |
| <b>OTHER OPERATING EXPENSES</b>       |                              |                              |                              |
| Contracted Services                   | <u>350,000</u>               | <u>350,000</u>               | <u>212,752</u>               |
| <b>TOTAL OTHER OPERATING EXPENSES</b> | <b>350,000</b>               | <b>350,000</b>               | <b>212,752</b>               |
| <b>FURNITURE AND EQUIPMENT</b>        |                              |                              |                              |
| Additional                            | <u>-</u>                     | <u>-</u>                     | <u>-</u>                     |
| <b>TOTAL FURNITURE AND EQUIPMENT</b>  | <b>-</b>                     | <b>-</b>                     | <b>-</b>                     |
| <b>TOTAL EXPENDITURES</b>             | <b>\$ 350,000</b>            | <b>\$ 350,000</b>            | <b>\$ 212,752</b>            |

MONTGOMERY COLLEGE

**SOURCES OF FUNDS AND EXPENDITURES**

**Cable Television**

| <b>SOURCES OF FUNDS</b>               | <b>FY 2018 Budget</b> | <b>FY 2017 Budget</b> | <b>FY 2016 Actual</b> |
|---------------------------------------|-----------------------|-----------------------|-----------------------|
| County Cable Plan                     | \$ 1,689,000          | \$ 1,620,732          | \$ 1,542,300          |
| Other Revenue                         | -                     | -                     | 3,388                 |
| Use of Fund Balance                   | -                     | 95,000                | 81,828                |
| <b>TOTAL SOURCES OF FUNDS</b>         | <b>1,689,000</b>      | <b>1,715,732</b>      | <b>1,627,516</b>      |
| <b>EXPENDITURES</b>                   |                       |                       |                       |
| <b>SALARIES AND BENEFITS</b>          | 1,462,900             | 1,418,835             | 1,279,119             |
| <b>OTHER OPERATING EXPENSES</b>       |                       |                       |                       |
| Contracted Services                   | 147,500               | 116,397               | 91,679                |
| Supplies                              | 39,100                | 32,000                | 120,855               |
| Communications                        | -                     | -                     | -                     |
| Conferences and Meetings              | 9,500                 | 8,500                 | 30,851                |
| <b>TOTAL OTHER OPERATING EXPENSES</b> | <b>196,100</b>        | <b>156,897</b>        | <b>243,385</b>        |
| <b>FURNITURE AND EQUIPMENT</b>        |                       |                       |                       |
| Replacement                           | -                     | -                     | -                     |
| Additional                            | 30,000                | 140,000               | 105,012               |
| <b>TOTAL FURNITURE AND EQUIPMENT</b>  | <b>30,000</b>         | <b>140,000</b>        | <b>105,012</b>        |
| <b>TOTAL EXPENDITURES</b>             | <b>\$ 1,689,000</b>   | <b>\$ 1,715,732</b>   | <b>\$ 1,627,516</b>   |

MONTGOMERY COLLEGE

**SOURCES OF FUNDS AND EXPENDITURES**

**Auxiliary Enterprises**

| <b>SOURCES OF FUNDS</b>               | <b>FY 2018 Budget</b> | <b>FY 2017 Budget</b> | <b>FY 2016 Actual</b> |
|---------------------------------------|-----------------------|-----------------------|-----------------------|
| Other Revenues                        | \$ 2,279,510          | \$ 2,540,000          | 3,142,983             |
| Revenue Transfers                     | (1,100,000)           |                       | (33,859)              |
| Use of Fund Balance, net              | 459,110               | 155,000               | 644,892               |
| <b>TOTAL SOURCES OF FUNDS</b>         | <b>1,638,620</b>      | <b>2,695,000</b>      | <b>3,754,016</b>      |
| <b>EXPENDITURES</b>                   |                       |                       |                       |
| <b>SALARIES AND BENEFITS</b>          | 887,180               | 877,444               | 3,333,855             |
| <b>OTHER OPERATING EXPENSES</b>       |                       |                       |                       |
| Contracted Services                   | 326,216               | 1,524,316             | 259,818               |
| Supplies                              | 140,365               | 173,381               | 94,140                |
| Communications                        | 3,000                 | 3,000                 | 5,275                 |
| Conferences and Meetings              | 128,000               | 18,000                | 31,910                |
| Scholarships                          | 45,000                | 45,000                | 28,400                |
| Utilities                             | -                     | -                     | -                     |
| Fixed Charges                         | -                     | -                     | 620                   |
| <b>TOTAL OTHER OPERATING EXPENSES</b> | <b>642,581</b>        | <b>1,763,697</b>      | <b>420,161</b>        |
| <b>FURNITURE AND EQUIPMENT</b>        |                       |                       |                       |
| Additional                            | 108,859               | 53,859                | -                     |
| <b>TOTAL FURNITURE AND EQUIPMENT</b>  | <b>108,859</b>        | <b>53,859</b>         | <b>-</b>              |
| <b>TOTAL EXPENDITURES</b>             | <b>\$ 1,638,620</b>   | <b>\$ 2,695,000</b>   | <b>\$ 3,754,016</b>   |



**SOURCES OF FUNDS AND EXPENDITURES**

**Transportation Fund**

| <b>SOURCES OF FUNDS</b>               | <b><u>FY 2018 Budget</u></b>   | <b><u>FY 2017 Budget</u></b>   | <b><u>FY 2016 Actual</u></b>   |
|---------------------------------------|--------------------------------|--------------------------------|--------------------------------|
| Student Fees                          | 3,496,300                      | 3,654,000                      | 3,322,680                      |
| Other Revenue                         | 169,000                        | 190,000                        | 189,702                        |
| Interest                              | 26,000                         | 12,000                         | 26,507                         |
| Use of Fund Balance                   | 408,700                        | 544,000                        | (629,246)                      |
| <b>TOTAL SOURCES OF FUNDS</b>         | <b><u>4,100,000</u></b>        | <b><u>4,400,000</u></b>        | <b><u>2,909,643</u></b>        |
| <br><b>EXPENDITURES</b>               |                                |                                |                                |
| <b>SALARIES AND BENEFITS</b>          | 161,475                        | 269,125                        | 107,868                        |
| <br><b>OTHER OPERATING EXPENSES</b>   |                                |                                |                                |
| Other Expenditures - Interest Expense | 1,078,250                      | 820,000                        | 468,355                        |
| Contracted Services                   | 2,860,275                      | 3,310,875                      | 2,333,420                      |
| <b>TOTAL OTHER OPERATING EXPENSES</b> | <b><u>3,938,525</u></b>        | <b><u>4,130,875</u></b>        | <b><u>2,801,774</u></b>        |
| <br><b>FURNITURE AND EQUIPMENT</b>    |                                |                                |                                |
| Replacement                           | -                              | -                              | -                              |
| Additional                            | -                              | -                              | -                              |
| <b>TOTAL FURNITURE AND EQUIPMENT</b>  | <b><u>-</u></b>                | <b><u>-</u></b>                | <b><u>-</u></b>                |
| <br><b>TOTAL EXPENDITURES</b>         | <br><b><u>\$ 4,100,000</u></b> | <br><b><u>\$ 4,400,000</u></b> | <br><b><u>\$ 2,909,643</u></b> |

MONTGOMERY COLLEGE

**FY 2018 FEDERAL, STATE AND PRIVATE GRANTS & CONTRACTS**

| <u>Grant</u>   | <u>State</u> | <u>Federal</u> | <u>Other</u> | <u>Matching Requirements</u> | <u>Project</u> |
|--|--------------|----------------|--------------|------------------------------|----------------|
| Adult Education and Literacy Act (Title II of the WIA of 1998) DLLR-AELG       | \$ 775,000   | \$ 1,725,000   | \$ 400,000   | \$ 500,000                   | \$ 2,900,000   |
| Adult ESOL (AELG) Montgomery County - County tax supported                     |              |                | 400,000 *    |                              | 400,000        |
| City of Rockville  |              |                | 20,000       |                              | 20,000         |
| Maryland Department of Education   | 50,000       |                |              |                              | 50,000         |
| Maryland DOE DCTAL, Title IC Federal pass though (Program Improvement)         |              | \$ 400,000     |              |                              | 400,000        |
| Maryland Department of Labor, Licensing, and Regulation                        | 50,000       |                |              |                              | 50,000         |
| Maryland Higher Education Commission - Nursing/Medical Support Programs, other | 2,000,000    |                |              |                              | 2,000,000      |
| Maryland Higher Education Commission - Nursing Faculty Fellowship              | 60,000       |                |              |                              | 60,000         |
| Maryland State Arts Council - PAC  | 50,000       |                |              |                              | 50,000         |
| Montgomery College Foundation  |              |                | 500,000      | 70,000                       | 500,000        |
| National Endowment for Humanities  |              | 50,000         |              |                              | 50,000         |
| National Foreign Language Center   |              | 90,000         |              |                              | 90,000         |
| NIH Bridges to the Baccalaureate - Biomedical Scholars Program, other          |              | 300,000        |              |                              | 300,000        |
| NIST SURF - undergraduate fellowships  |              | 63,000         |              |                              | 63,000         |
| NIST Undergraduate Scientific Research Internship (MSE)                        |              | 350,000        |              |                              | 350,000        |
| National Science Foundation - ATE Grant  |              | 50,000         |              |                              | 50,000         |
| National Science Foundation - STEM   |              | 2,000,000      |              |                              | 2,000,000      |
| Refugee Center Civics ESL & TAP (MONA)   |              | 775,000        |              |                              | 775,000        |
| State of Maryland ESOL Funding (MHEC)/Other                                    | 3,000,000    |                |              |                              | 3,000,000      |
| U.S. Department of Education - Other   |              | 100,000        |              |                              | 100,000        |
| US Department of Education - Early Childhood Education Scholarships            |              | 85,000         |              |                              | 85,000         |
| U.S. Department of Education TRIO Educational Opportunity Centers              |              | 175,000        |              |                              | 175,000        |
| U.S. Department of Education TRIO (Student Support Services)                   |              | 250,000        |              |                              | 250,000        |
| U.S. Department of Health & Human Services HRSA, HCOP, other                   |              | 515,000        |              |                              | 515,000        |
| U.S. Department of Education FIPSE   |              | 100,000        |              |                              | 100,000        |
| U.S. Department of Homeland Security - STEM Careers Citizenship, etc           |              | 150,000        |              |                              | 150,000        |
| U.S. Department of Labor   |              | 4,200,000      | 425,000      |                              | 4,625,000      |
| U.S. Department of State   |              | 50,000         |              |                              | 50,000         |
| University of Maryland University College Maryland On-Line Program             | 15,000       |                |              |                              | 15,000         |
| Various State, Federal, & Private Sector Grants & Contracts (under \$200k)     |              |                | 1,000,000    |                              | 1,000,000      |
| Total Revenue/Expenditures   | 6,000,000    | 11,428,000     | 2,745,000    | 570,000                      | 20,173,000     |
| Total for Appropriation  | \$6,000,000  | \$11,428,000   | \$2,745,000  | -                            | \$20,173,000   |
|  |              |                |              | Tax Supported                | 400,000        |
|  |              |                |              | Non-supported                | 19,773,000     |
|  |              |                |              |                              | \$20,173,000   |

\* County Tax Supported

MONTGOMERY COLLEGE

**FY 2018 FEDERAL, STATE AND PRIVATE GRANTS & CONTRACTS**

**FOR INFORMATION ONLY**

| <u>Grant</u>                                | <u>County</u> | <u>State</u> | <u>Federal</u> | <u>Other</u> | <u>College Matching Requirement</u> | <u>Total Projects</u> |
|---|---------------|--------------|----------------|--------------|-------------------------------------|-----------------------|
| Montgomery College Fdn. Scholarships        |               |              |                | \$2,100,000  |                                     | \$2,100,000           |
| <b>Federally Funded Student Assistance*</b> |               |              |                |              |                                     |                       |
| Pell Grant                                  |               |              | 30,000,000     |              | 0                                   | 30,000,000            |
| Supp. E. Opport. Grants (Rev. Transfer)     |               |              | 550,000        |              | 0                                   | 550,000               |
| Perkins Loans (Rev. Transfer)               |               |              | 0              |              | 0                                   | 0                     |
| College Work Study Program (Rev. Transfer)  |               |              | 692,065        |              | 0                                   | 692,065               |
| Federal Direct Loan Programs                |               |              | 21,000         |              |                                     | 21,000                |
| <b>Maryland State Scholarship Programs*</b> |               |              |                |              |                                     |                       |
| Educational Assistance Grants               |               | 2,300,000    |                |              | 0                                   | 2,300,000             |
| Senatorial Scholarships                     |               | 210,000      |                |              | 0                                   | 210,000               |
| Delegate Scholaships                        |               | 140,000      |                |              | 0                                   | 140,000               |
| Part-time Grant                             |               | 650,000      |                |              | 0                                   | 650,000               |
| Campus based EAG                            |               | 130,000      |                |              | 0                                   | 130,000               |
| Guaranteed Access Grant                     |               | 120,000      |                |              | 0                                   | 120,000               |
| All Other MD Scholarships                   |               | 20,000       |                |              | 0                                   | 20,000                |
| Total for Information Only                  | \$0           | \$3,570,000  | \$31,263,065   | \$2,100,000  | \$0                                 | \$36,933,065          |

\*These funds are managed by the Office of Student Financial Aid

## ENROLLMENT PROJECTIONS HIGHLIGHTS

- FY 2018 Credit hours are budgeted at 462,900.
  - This is an increase to the numbers shown in the schedules of 452,810. Senior leadership believed the 462,900 was attainable.
  - The revised credit budget hour is a 6.0% decrease from the original budgeted FY2017 credit hours of 492,538.
  - This is a decrease of 6.5% from the FY 2016 actual hours of 495,029.

### ***Factors Related to Anticipated FY 2018 Enrollment Change:***

- MCPS projects a small decrease in the number of 12<sup>th</sup> grade students for the 2016 - 2017 school year. For the following school years, number of 12<sup>th</sup> graders enrolled in MCPS is projected to increase steadily through the 2021-2022 school year.
- We anticipate our “draw rate” of county high school students to remain about the same, 25%.
- 2 year college enrollments tend to increase during a recession as people need retraining in new fields. As the economy improves, enrollment tends to drop off as employment rates increase. Montgomery College is most likely experiencing this effect.
- Financial aid eligibility has tightened.
- Tuition at MC has increased over the past few years, and will increase for the 2017-2018 school year.

MONTGOMERY COLLEGE

**ENROLLMENT PROJECTIONS**

ACTUALS AND PROJECTIONS OF SOURCE DATA USED TO DEVELOP ENROLLMENT PROJECTIONS

| SOURCE SEGMENTS  | A C T U A L   |               |               |               |               |               | P R O J E C T I O N S |               |               |               |               |
|--|---------------|---------------|---------------|---------------|---------------|---------------|-----------------------|---------------|---------------|---------------|---------------|
|  | 2011          | 2012          | 2013          | 2014          | 2015          | 2016          | 2017                  | 2018          | 2019          | 2020          | 2021          |
| Fall Semester  |               |               |               |               |               |               |                       |               |               |               |               |
| County Residents   |               |               |               |               |               |               |                       |               |               |               |               |
| New Residents  |               |               |               |               |               |               |                       |               |               |               |               |
| High School Graduates<br>Immediate, Delayed, Entry,<br>and Early Placement   | 4,662         | 4,948         | 4,613         | 4,745         | 4,628         | 4,538         | 4,468                 | 4,771         | 4,843         | 5,067         | 5,190         |
| Adult County Residents -<br>Graduated High School<br>More than 3 Years Prior | 2,011         | 1,986         | 1,874         | 1,814         | 1,877         | 1,708         | 1,705                 | 1,703         | 1,701         | 1,699         | 1,705         |
| Returning Students   | 17,646        | 17,726        | 16,984        | 16,243        | 16,011        | 15,068        | 14,276                | 13,678        | 13,687        | 13,680        | 13,882        |
| Non-County Residents   |               |               |               |               |               |               |                       |               |               |               |               |
| Maryland Residents   | 1,273         | 1,404         | 1,336         | 1,308         | 1,414         | 1,272         | 1,254                 | 1,292         | 1,208         | 1,298         | 1,286         |
| Out-of-State Residents   | 1,404         | 1,389         | 1,348         | 1,407         | 1,390         | 1,330         | 1,281                 | 1,251         | 1,244         | 1,247         | 1,259         |
| <b>TOTAL ENROLLMENT</b>  | <b>26,996</b> | <b>27,453</b> | <b>26,155</b> | <b>25,517</b> | <b>25,320</b> | <b>23,916</b> | <b>22,984</b>         | <b>22,695</b> | <b>22,683</b> | <b>22,991</b> | <b>23,322</b> |

MONTGOMERY COLLEGE

**ENROLLMENT PROJECTIONS**

GERMANTOWN TOTALS

| FISCAL YEAR         | A C T U A L S |        |          | P R O J E C T I O N S |        |        |        |        |
|---------------------|---------------|--------|----------|-----------------------|--------|--------|--------|--------|
|                     | 2015          | 2016   | 2017     | 2018                  | 2019   | 2020   | 2021   | 2022   |
| <b>Students</b>     |               |        |          |                       |        |        |        |        |
| Summer (A)          | 1,133         | 1,087  | 1,057    | 968                   | 956    | 956    | 969    | 956    |
| Summer (B)          | 1,632         | 1,625  | 1,566 +  | 1,501                 | 1,482  | 1,482  | 1,502  | 1,523  |
| Fall                | 7,316         | 7,307  | 7,048    | 6,758                 | 6,673  | 6,669  | 6,760  | 6,857  |
| Winter              | 271           | 288    | 283 +    | 277                   | 275    | 278    | 283    | 291    |
| Spring              | 6,980         | 6,612  | 6,434 +  | 6,170                 | 6,092  | 6,089  | 6,172  | 6,260  |
| Total Students      | 17,332        | 16,919 | 16,388 + | 15,674                | 15,478 | 15,473 | 15,685 | 15,888 |
| <b>Credit Hours</b> |               |        |          |                       |        |        |        |        |
| Summer (A)          | 3,889         | 3,760  | 3,649    | 3,341                 | 3,299  | 3,297  | 3,342  | 3,390  |
| Summer (B)          | 5,436         | 5,596  | 5,339 +  | 5,119                 | 5,055  | 5,052  | 5,121  | 5,195  |
| Fall                | 47,547        | 47,127 | 45,246   | 43,385                | 42,840 | 42,817 | 43,399 | 44,024 |
| Winter              | 780           | 923    | 888 +    | 870                   | 860    | 866    | 885    | 910    |
| Spring              | 43,907        | 42,316 | 40,857 + | 39,177                | 38,684 | 38,664 | 39,189 | 39,753 |
| Total Credit Hours  | 101,559       | 99,722 | 95,979 + | 91,893                | 90,738 | 90,697 | 91,935 | 93,272 |

+ Projected enrollment  
 (A) July and August enrollments  
 (B) May and June enrollments

MONTGOMERY COLLEGE

**ENROLLMENT PROJECTIONS**

ROCKVILLE TOTALS

| FISCAL YEAR         | A C T U A L S |         |           | P R O J E C T I O N S |         |         |         |         |
|---------------------|---------------|---------|-----------|-----------------------|---------|---------|---------|---------|
|                     | 2015          | 2016    | 2017      | 2018                  | 2019    | 2020    | 2021    | 2022    |
| <b>Students</b>     |               |         |           |                       |         |         |         |         |
| Summer(A)           | 3,750         | 3,654   | 3,289     | 3,117                 | 3,078   | 3,077   | 3,118   | 3,163   |
| Summer (B)          | 4,659         | 4,632   | 4,336 +   | 4,531                 | 4,116   | 4,114   | 4,170   | 4,230   |
| Fall                | 16,364        | 16,286  | 15,328    | 14,741                | 14,556  | 14,548  | 14,746  | 14,958  |
| Winter              | 836           | 812     | 787 +     | 770                   | 764     | 772     | 787     | 809     |
| Spring              | 15,597        | 15,076  | 14,245 +  | 13,694                | 13,522  | 13,515  | 13,699  | 13,896  |
| Total Students      | 41,206        | 40,460  | 37,984 +  | 36,853                | 36,036  | 36,026  | 36,519  | 37,056  |
| <b>Credit Hours</b> |               |         |           |                       |         |         |         |         |
| Summer (A)          | 13,919        | 13,234  | 12,150    | 11,410                | 11,266  | 11,260  | 11,413  | 11,577  |
| Summer (B)          | 17,468        | 17,376  | 16,259 +  | 15,631                | 15,435  | 15,426  | 15,636  | 15,861  |
| Fall                | 128,264       | 126,036 | 118,680   | 114,095               | 112,661 | 112,602 | 114,130 | 115,774 |
| Winter              | 2,295         | 2,248   | 2,240 +   | 2,195                 | 2,170   | 2,184   | 2,232   | 2,296   |
| Spring              | 120,421       | 115,185 | 109,542 + | 105,310               | 103,986 | 103,931 | 105,342 | 106,859 |
| Total Credit Hours  | 282,367       | 274,079 | 258,871 + | 248,641               | 245,517 | 245,403 | 248,753 | 252,367 |

- + Projected enrollment
- (A) July and August enrollments
- (B) May and June enrollments

MONTGOMERY COLLEGE

**ENROLLMENT PROJECTIONS**

TAKOMA PARK / SILVER SPRING TOTALS

| FISCAL YEAR         | A C T U A L S |         |           | P R O J E C T I O N S |         |         |         |         |
|---------------------|---------------|---------|-----------|-----------------------|---------|---------|---------|---------|
|                     | 2015          | 2016    | 2017      | 2018                  | 2019    | 2020    | 2021    | 2022    |
| <b>Students</b>     |               |         |           |                       |         |         |         |         |
| Summer (A)          | 1,708         | 1,607   | 1,468     | 1,420                 | 1,402   | 1,401   | 1,420   | 1,440   |
| Summer (B)          | 2,074         | 2,127   | 2,020 +   | 1,941                 | 1,916   | 1,915   | 1,941   | 1,969   |
| Fall                | 7,507         | 7,875   | 7,563     | 7,269                 | 7,178   | 7,174   | 7,272   | 7,376   |
| Winter              | 285           | 318     | 311 +     | 304                   | 302     | 305     | 311     | 320     |
| Spring              | 7,427         | 7,321   | 6,997 +   | 6,722                 | 6,638   | 6,634   | 6,724   | 6,821   |
| Total Students      | 19,001        | 19,248  | 18,358 +  | 17,656                | 17,435  | 17,429  | 17,668  | 17,927  |
| <b>Credit Hours</b> |               |         |           |                       |         |         |         |         |
| Summer (A)          | 6,338         | 5,667   | 5,340     | 5,688                 | 5,644   | 5,676   | 5,691   | 5,749   |
| Summer (B)          | 7,631         | 7,732   | 7,394 +   | 7,103                 | 7,014   | 7,010   | 7,106   | 7,208   |
| Fall                | 54,730        | 55,693  | 53,191    | 51,103                | 50,460  | 50,434  | 51,119  | 51,855  |
| Winter              | 820           | 901     | 872 +     | 855                   | 845     | 850     | 869     | 894     |
| Spring              | 53,103        | 51,235  | 49,468 +  | 47,526                | 46,928  | 46,904  | 47,540  | 48,225  |
| Total Credit Hours  | 122,622       | 121,228 | 116,264 + | 112,275               | 110,891 | 110,874 | 112,324 | 113,931 |

- + Projected enrollment
- (A) July and August enrollments
- (B) May and June enrollments



MONTGOMERY COLLEGE

**ENROLLMENT PROJECTIONS**

TOTAL COLLEGE TOTALS

| FISCAL YEAR         | A C T U A L S |         |           | P R O J E C T I O N S |         |         |         |         |
|---------------------|---------------|---------|-----------|-----------------------|---------|---------|---------|---------|
|                     | 2015          | 2016    | 2017      | 2018                  | 2019    | 2020    | 2021    | 2022    |
| <b>Students</b>     |               |         |           |                       |         |         |         |         |
| Summer (A)          | 6,286         | 6,234   | 5,481     | 5,190                 | 5,125   | 5,122   | 5,191   | 5,241   |
| Summer (B)          | 7,830         | 7,828   | 7,396 +   | 7,444                 | 7,016   | 7,013   | 7,108   | 7,210   |
| Fall                | 25,517        | 25,320  | 23,916    | 22,984                | 22,695  | 22,683  | 22,991  | 23,322  |
| Winter              | 1,392         | 1,418   | 1,380 +   | 1,350                 | 1,340   | 1,355   | 1,380   | 1,420   |
| Spring              | 24,597        | 24,424  | 23,301 +  | 22,384                | 22,103  | 22,091  | 22,391  | 22,713  |
| Total Students      | 65,622        | 65,224  | 61,475 +  | 59,352                | 58,279  | 58,264  | 59,061  | 59,907  |
| <b>Credit Hours</b> |               |         |           |                       |         |         |         |         |
| Summer (A)          | 24,146        | 22,661  | 21,139    | 20,439                | 20,208  | 20,233  | 20,445  | 20,717  |
| Summer (B)          | 30,535        | 30,704  | 28,992 +  | 27,854                | 27,504  | 27,489  | 27,862  | 28,264  |
| Fall                | 230,541       | 228,856 | 217,117   | 208,584               | 205,961 | 205,853 | 208,648 | 211,652 |
| Winter              | 3,895         | 4,072   | 4,000 +   | 3,920                 | 3,875   | 3,900   | 3,985   | 4,100   |
| Spring              | 217,431       | 208,736 | 199,866 + | 192,013               | 189,598 | 189,499 | 192,072 | 194,837 |
| Total Credit Hours  | 506,548       | 495,029 | 471,114 + | 452,810               | 447,146 | 446,975 | 453,013 | 459,569 |

Student enrollments for an academic term represent unduplicated students and not the sum of students at each campus during a term, since students often enroll at multiple campuses.

- + Projected enrollment
- (A) July and August enrollments
- (B) May and June enrollments

MONTGOMERY COLLEGE

**ENROLLMENT PROJECTIONS**

NON-CREDIT CONTINUING EDUCATION STUDENT ENROLLMENTS AND NUMBERS OF FULL-TIME EQUIVALENT STUDENTS\* IN EQUATED-CREDIT COURSES

INTRODUCTION

The figures shown are derived from historical trends, programmatic plans, and past experience.

ACTUAL SIX YEARS - PROJECTED SIX YEARS

| FISCAL YEAR              | COURSES/ SECTIONS | TOTAL STUDENT ENROLLMENT | STATE-FUNDED | NON-FUNDED | TOTAL FTE * |
|--------------------------|-------------------|--------------------------|--------------|------------|-------------|
| <u>A C T U A L</u>       |                   |                          |              |            |             |
| 2011                     | 4,168             | 44,189                   | 3,083        | 1,134      | 4,217       |
| 2012                     | 4,569             | 45,999                   | 3,210        | 1,076      | 4,286       |
| 2013                     | 4,484             | 44,848                   | 3,237        | 1,082      | 4,319       |
| 2014                     | 4,482             | 43,962                   | 2,863        | 1,277      | 4,139       |
| 2015                     | 4,584             | 41,446                   | 2,646        | 1,277      | 3,923       |
| 2016                     | 4,495             | 43,160                   | 2,861        | 1,264      | 4,125       |
| <u>P R O J E C T E D</u> |                   |                          |              |            |             |
| 2017                     | 4,540             | 44,023                   | 2,956        | 1,251      | 4,208       |
| 2018                     | 4,585             | 44,904                   | 3,053        | 1,239      | 4,292       |
| 2019                     | 4,631             | 45,802                   | 3,151        | 1,226      | 4,377       |
| 2020                     | 4,678             | 46,718                   | 3,251        | 1,214      | 4,465       |
| 2021                     | 4,724             | 47,652                   | 3,352        | 1,202      | 4,554       |
| 2022                     | 4,772             | 48,605                   | 3,455        | 1,190      | 4,645       |

\* One FTE is equal to 30 equated credit hours of instruction

## ENROLLMENT PROJECTIONS

SUMMARY OF FISCAL FTE ENROLLMENTS CREDIT AND NON-CREDIT COMBINED

College revenues are calculated primarily on the basis of Full-time Equivalent Students (FTES). This table presents the projected FTES for Montgomery College for the next six years and the actual FTES for the most recent five years.

TOTAL FULL-TIME EQUIVALENT STUDENTS FY 2012 - FY 2022\* Actual Enrollment - FY 2012 - FY 2016 Projected Enrollment - FY 2017 - FY 2022

| FISCAL YEAR              | A C T U A L   |               |               |               |               | P R O J E C T I O N S |               |               |               |               |               |
|--------------------------|---------------|---------------|---------------|---------------|---------------|-----------------------|---------------|---------------|---------------|---------------|---------------|
|                          | 2012          | 2013          | 2014          | 2015          | 2016          | 2017                  | 2018          | 2019          | 2020          | 2021          | 2022          |
| <b>Credit</b>            |               |               |               |               |               |                       |               |               |               |               |               |
| State funded             | 16,550        | 16,755        | 16,160        | 15,617        | 15,139        | 14,565                | 13,999        | 13,824        | 13,818        | 14,005        | 14,208        |
| Non-funded               | 1,435         | 1,244         | 1,109         | 1,186         | 1,184         | 1,139                 | 1,095         | 1,081         | 1,081         | 1,095         | 1,111         |
| <b>TOTAL</b>             | <b>17,985</b> | <b>17,999</b> | <b>17,269</b> | <b>16,803</b> | <b>16,323</b> | <b>15,704</b>         | <b>15,094</b> | <b>14,905</b> | <b>14,899</b> | <b>15,100</b> | <b>15,319</b> |
| State Aid to be Claimed+ | 16,140        | 16,289        | 16,550        | 16,755        | 16,160        | 15,617                | 15,139        | 14,565        | 13,999        | 13,824        | 13,818        |
| <b>Non-credit**</b>      |               |               |               |               |               |                       |               |               |               |               |               |
| State-funded             | 3,210         | 3,237         | 2,863         | 2,646         | 2,861         | 2,956                 | 3,053         | 3,151         | 3,251         | 3,352         | 3,455         |
| Non-funded               | 1,076         | 1,082         | 1,277         | 1,277         | 1,264         | 1,251                 | 1,239         | 1,226         | 1,214         | 1,202         | 1,190         |
| <b>TOTAL</b>             | <b>4,286</b>  | <b>4,319</b>  | <b>4,140</b>  | <b>3,923</b>  | <b>4,125</b>  | <b>4,207</b>          | <b>4,292</b>  | <b>4,377</b>  | <b>4,465</b>  | <b>4,554</b>  | <b>4,645</b>  |
| State Aid to be claimed+ | 2,814         | 3,083         | 3,210         | 3,237         | 2,863         | 2,646                 | 2,861         | 2,956         | 3,053         | 3,151         | 3,251         |
| <b>Overall</b>           |               |               |               |               |               |                       |               |               |               |               |               |
| State-funded             | 19,760        | 19,992        | 19,023        | 18,263        | 18,000        | 17,521                | 17,052        | 16,975        | 17,069        | 17,357        | 17,663        |
| Non-funded               | 2,511         | 2,326         | 2,386         | 2,463         | 2,448         | 2,390                 | 2,334         | 2,307         | 2,295         | 2,297         | 2,301         |
| <b>TOTAL</b>             | <b>22,271</b> | <b>22,318</b> | <b>21,409</b> | <b>20,726</b> | <b>20,448</b> | <b>19,911</b>         | <b>19,386</b> | <b>19,282</b> | <b>19,364</b> | <b>19,654</b> | <b>19,964</b> |
| State Aid to be Claimed+ | 18,954        | 19,372        | 19,760        | 19,992        | 19,023        | 18,263                | 18,000        | 17,521        | 17,052        | 16,975        | 17,069        |

\* FTES = 30 load hours of equated credit hours of instruction. The total FTES reported reflect all the FTES generated by different College programs.

\*\* Includes subscription and non-subscription enrollments.

+ Beginning in fiscal 1987, the State pays community colleges each fiscal year for the number of State FTES generated two years previously.

## COST PER STUDENT

### College Credit Programs - Current Fund

| <u>Fiscal Year</u> | <u>Expenditures</u> | <u>Total Enrollment (Fall)</u> | <u>Total Annual Semester Hours Of Enrollment</u> | <u>FTE* Students</u> | <u>Cost per FTE</u> |
|--------------------|---------------------|--------------------------------|--|----------------------|---------------------|
| 2018               | 264,221,445         | 23,484                         | 462,900  | 15,430               | 17,124              |
| 2017               | 260,817,779         | 24,911                         | 492,538  | 16,418               | 15,886              |
| 2016               | 251,468,195         | 24,727                         | 487,304  | 16,243               | 15,481              |
| 2015               | 243,770,455         | 25,983                         | 514,575  | 17,153               | 14,212              |
| 2014               | 227,727,695         | 27,719                         | 554,618  | 18,487               | 12,318              |
| 2013               | 218,036,599         | 27,348                         | 548,800  | 18,293               | 11,919              |
| 2012               | 217,254,776         | 26,085                         | 541,290  | 18,043               | 12,041              |
| 2011               | 212,235,560         | 26,015                         | 528,697  | 17,623               | 12,043              |
| 2010               | 210,568,344         | 26,147                         | 531,039  | 17,701               | 11,896              |
| 2009               | 204,554,428         | 24,452                         | 490,534  | 16,351               | 12,510              |
| 2008               | 191,379,488         | 23,866                         | 471,006  | 15,700               | 12,190              |
| 2007               | 176,819,073         | 22,893                         | 452,322  | 15,077               | 11,727              |
| 2006               | 158,806,781         | 22,263                         | 434,806  | 14,494               | 10,957              |
| 2005               | 149,228,495         | 22,254                         | 429,962  | 14,332               | 10,412              |
| 2004               | 139,899,752         | 21,671                         | 419,374  | 13,979               | 10,008              |
| 2003               | 129,978,865         | 21,805                         | 415,189  | 13,840               | 9,392               |
| 2002               | 124,642,335         | 21,347                         | 405,309  | 13,510               | 9,226               |
| 2001               | 116,367,413         | 20,923                         | 387,443  | 12,915               | 9,010               |
| 2000               | 105,105,526         | 20,843                         | 378,051  | 12,602               | 8,341               |
| 1999               | 91,943,557          | 20,360                         | 366,518  | 12,217               | 7,526               |

\* FTE is a figure which represents the number of full-time equivalent students (total semester hours divided by 30). The figures in this chart represent all the students receiving instruction in the credit programs of the College (not including Continuing Education noncredit offerings). Actual State Aid, however, is computed on the basis of an FTE figure representing State residents only.

MONTGOMERY COLLEGE

**SCHEDULE OF TUITION RATES & FEES**

FY 2017

**TUITION RATES**

(FY2018 tuition rates will be available in April 2017)

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|                  |   |       |                   |
|------------------|---|-------|-------------------|
| County Residents | - | \$122 | per semester hour |
| State Residents  | - | \$249 | per semester hour |
| Non-Residents    | - | \$344 | per semester hour |

SCHEDULE OF FEES

|  |                |                                 |
|--|----------------|---------------------------------|
| Consolidated Fee*  | 20%            | of Tuition or a minimum of \$50 |
| Technology Fee (per semester hour)                                   | \$ 5.00        |                                 |
| Application Fee  | 25.00          |                                 |
| Applied Music Fee (per semester hour)                                | 150.00         |                                 |
| Change of Schedule   | 10.00          |                                 |
| Credit by Examination  | 40%            | of in-county tuition            |
| Invalid Check Fee (each occurrence)                                  | 35.00          |                                 |
| Late Payment Fee   | 50.00          |                                 |
| Late Registration Fee  | 50.00          |                                 |
| Transportation Fee (per semester hour)                               | 7.00           |                                 |
| Major Facilities Reserve fund Fee (per semester hour)                | 5.00           |                                 |
| Replacement Diploma Fee  | 25.00          |                                 |
| Student Status Certification Fee                                     | 5.00           |                                 |
| Traffic Fines - Range depends on severity of the violation           | 25.00 - 100.00 |                                 |
| Transcript (for each issue)  | 7.00           |                                 |
| Tuition Installment Late Payment Plan                                | 35.00          |                                 |
| Tuition Installment Service Charge                                   | 35.00          |                                 |
| Facilities Use Fee - Varies according to facilities used             |                |                                 |
| Library Fines and Fees Lost Book - Depends upon cost of book lost    |                |                                 |
| Technology Fees for certification courses to be determined by course |                |                                 |

\* The "Consolidated Fee" is a fee assessed of all students, as a percent of tuition paid (20% of tuition) or a minimum of \$50. The fee is intended partially to offset separate fee charges formerly associated with registration, records, use of various in-class instructional and laboratory supplies and instructionally related items (such as library, learning resources, and counseling and advising materials and services), student activities and athletics, intramurals, support of alumni, and use of some instructional equipment and expendable supply items. For Fall Semester and Spring Semester on-campus credit hours only, an amount of approximately 10% will be deposited from the "Consolidated Fee" to the credit and support of the campus student activity, athletic, and intramural program.

MONTGOMERY COLLEGE

**SUPPORT, ASSOCIATE AND ADMINISTRATIVE STAFF SALARY SCHEDULE**

**FY 2017**  
**(FY2018 Salary Schedule will be approved in June 2017)**

| <u>Grade</u> | <u>Hourly Rate</u> |                | <u>Annual Rate</u> |                |
|--------------|--------------------|----------------|--------------------|----------------|
|              | <u>Minimum</u>     | <u>Maximum</u> | <u>Minimum</u>     | <u>Maximum</u> |
| A            | \$ 14.35           | \$ 24.54       | \$ 29,848.00       | \$ 51,043.20   |
| B            | \$ 15.22           | \$ 26.02       | \$ 31,657.60       | \$ 54,121.60   |
| C            | \$ 16.12           | \$ 27.57       | \$ 33,529.60       | \$ 57,345.60   |
| D            | \$ 17.10           | \$ 29.22       | \$ 35,568.00       | \$ 60,777.60   |
| E            | \$ 18.46           | \$ 31.54       | \$ 38,396.80       | \$ 65,603.20   |
| F            | \$ 19.95           | \$ 34.04       | \$ 41,496.00       | \$ 70,803.20   |
| G            | \$ 21.55           | \$ 36.77       | \$ 44,824.00       | \$ 76,481.60   |
| H            | \$ 23.26           | \$ 39.70       | \$ 48,380.80       | \$ 82,576.00   |
| I            | \$ 25.60           | \$ 43.65       | \$ 53,248.00       | \$ 90,792.00   |
| J            | \$ 28.16           | \$ 48.01       | \$ 58,572.80       | \$ 99,860.80   |
| K            | \$ 30.97           | \$ 52.78       | \$ 64,417.60       | \$ 109,782.40  |
| L            | \$ 34.06           | \$ 58.04       | \$ 70,844.80       | \$ 120,723.20  |
| M            | \$ 36.79           | \$ 62.69       | \$ 76,523.20       | \$ 130,395.20  |
| N            | \$ 39.74           | \$ 67.69       | \$ 82,659.20       | \$ 140,795.20  |
| O            | \$ 42.91           | \$ 73.19       | \$ 89,252.80       | \$ 152,235.20  |
| P            | \$ 46.34           | \$ 78.93       | \$ 96,387.20       | \$ 164,174.40  |
| Q            | \$ 49.13           | \$ 83.65       | \$ 102,190.40      | \$ 173,992.00  |
| R            | \$ 52.09           | \$ 88.66       | \$ 108,347.20      | \$ 184,412.80  |
| S            | \$ 55.20           | \$ 93.96       | \$ 114,816.00      | \$ 195,436.80  |

\* Annual Equivalent Rate for a Full-time, 12 Month Employee

**FACULTY SALARY INFORMATION**

(FY2018 Salary Schedule will be approved in June 2017)

Academic Year 2016-2017

Part-time Faculty Salary Schedule

| <u>Academic Rank</u> | <u>Salary per ESH</u> |
|----------------------|-----------------------|
| Lecturer             | \$ 1,055              |
| Adjunct Professor I  | \$ 1,140              |
| Adjunct Professor II | \$ 1,220              |

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Overload Salary Schedule for Faculty Members

| <u>Consecutive Years of Service</u> | <u>Salary per ESH</u> |
|-------------------------------------|-----------------------|
| Less than 6 years                   | \$ 1,389              |
| 6 years or more                     | \$ 1,535              |

NOTES: Dollar amounts shown are for one equivalent semester hour (ESH).

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